The Effects of Professional Development Efforts on Educator Beliefs and Perceptions of Competency Within a School-Based Response to Intervention Model

Joshua Nadeau
University of South Florida

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The Effects of Professional Development Efforts on Educator Beliefs and Perceptions of Competency Within a School-Based Response to Intervention Model

by

Joshua Nadeau

A thesis submitted in partial fulfillment of the requirements for the degree of Education Specialist
Department of Psychological and Social Foundations
College of Education
University of South Florida

Major Professor: George Batsche, Ed.D.
Shannon Suldo, Ph.D.
John Ferron, Ph.D.
Rance Harbor, Ph.D.

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Dedication

This thesis is dedicated to the two most important people in my life – my wife and son. To Catherine: your belief in me continually astounds and humbles me, particularly after countless evenings spent ignoring you to work on various projects. I could not have finished this thesis without your patience on such evenings, without your willingness to help me find “the right word,” without your unflagging support on the good and bad days alike. I love you more than I could ever say, and your support and belief are blessings of which I strive to be worthy.

To Lucas: you are an amazing child, and the love, faith and trust you have in me are truly breath-taking. Someday, when you’re older, you’ll blow the dust off of this book and read these words. You’ll know that on the most difficult days, when I was bone-tired and thoroughly discouraged, the knowledge that I was coming home to see and play with you made everything else irrelevant. You are the best thing that ever happened to your mom and me, and you are an inspiration to me – as your Daddy and as an educator. I love you. Getting to read books and tell bedtime stories to you is something I will always cherish. On that day in the future, when you’re reading these words, know that this story is also for you.

Come on, you know how it starts: Once upon a time…
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The Effects of Professional Development Efforts on Educator Beliefs and Perceptions of Competency Within a School-Based Response to Intervention Model

Joshua Nadeau

ABSTRACT

The purpose of this study was to identify and understand relationships between educators’ perceived skills, observed practices, and stated beliefs – as well as the impact of evidence-based professional development upon those relationships – during the first year of ongoing school-based implementation for Florida’s Statewide Problem-Solving/Response to Intervention (PS/RtI) Project. The PS/RtI model is conceptualized as providing a data-based template to drive student service delivery decisions; as providing a tiered framework of assessment and evaluation to maximize efficiency of allocated school funds; and as defining the determination of eligibility for special education services to be based solely upon a continuous necessity of resources/services beyond those typically available in the general education setting.

The current study analyzed existing data from Florida’s statewide PS/RtI project, collected during the 2007-2008 school year. During specified professional development sessions, educators provided responses to various questions about their beliefs regarding, perceptions of competency within, and estimated observational frequency of, critical components constituting the PS/RtI model. Three specific research questions were investigated from analysis of these responses; specifically: (1) What is the relationship
between beliefs about a training objective, and the self-rated perception of skills and frequency of observed practices associated with that objective, (2) What are the effects of specific skills training on the relationship between self-reported beliefs, and associated perceptions of skills and frequency of observed practices, and (3) What is the relationship between initial (pre-training) and time two (post-training) measures of self-reported beliefs and perceived skills related to data usage, and of self-reported beliefs, perceived skills, and observed practices related to academic instruction?

This study found that, for the first year of implementation, initial educator beliefs regarding evidence-based instruction and data-based decision making were only slightly related to self-perceived competence in these areas; furthermore, independent of any effect that skills training may have had upon educator survey scores, the relationship between beliefs, skills, and practices scores did not significantly differ over the first year of implementation. Implications of the findings for practice, including scaling up of RtI implementation efforts, are discussed.
Chapter 1: Introduction

Mandates from federal and state agencies have continued to focus upon the improvement of educational service delivery; specifically, enhancing instructional methods and resources, requiring higher levels of performance from teachers, increasing the effectiveness of allowable curricula (Passow, 1990) and expecting higher levels of student performance (NCLB, 2002). Jacob and Hartshorne have argued (2003) that it is the nature of the relationship between public schools and government funding institutions – that is to say, the implicit expectation of compliance with federal and state statutes – which results in the use of educational mandates as the vehicle for change in schools.

Recent studies have found that 20-40% of school-age children experience reading difficulties (Fletcher & Lyon, 1998), while 20-30% struggle with basic math skills (Lee, Grigg, & Dion, 2007). Hoagwood and Johnson (2003) estimate that 16-22% of school-age children exhibit diagnosable mental health problems. In addition to these statistics, Lee reports that there continue to be large gaps in achievement between low- and high-SES categories, as well as between Caucasian and ethnic minority students (Lee, Grigg, & Dion, 2007; Lee, Grigg, & Donahue, 2007). As a corollary to these systemic basic skill deficiencies among our school-age children, American students continue to receive lower scores on standardized achievement tests than their foreign peers (National Center for Education Statistics, 2005).
A theme emerging from educational research is that the “traditional” system of education in the United States is not designed to provide effective services to students with diverse needs (Tilly, 2002; Torgeson, 2002). Instead, referral for special education evaluation often becomes the default action for students who, due to the nature of their needs, do not respond to the general education curriculum (Batsche, Elliott, Schrag, & Tilly, 2005). What is particularly problematic in such a pathognomonic model is the generalized lack of effort to provide evidence-based interventions within the general education classroom (Stanovich & Jordan, 1998).

It is this heightened, discriminatory (to students with special needs) rate of eligibility referrals, combined with a lack of valid procedures for student identification procedures (Batsche et al., 2005) which has invited criticism leveled at the traditional service delivery model (Fletcher, Coulter, Reschly, & Vaughn, 2004), colloquially referred to as the “wait to fail” method (Batsche et al., 2005; President’s Commission on Excellence in Special Education, 2002). The model is thus termed due to the “significant discrepancy” that is required between norm-referenced scores of achievement and cognitive ability, which results in students who may be a full school year (or more) behind their same-age peers before being deemed eligible for special services. Conversely, this method often results in students who, though consistently behind their peers, do not receive needed services or achieve desired outcomes (Stanovich, 1999).

The preferred vehicle for change in schools has been the use of educational mandates (Jacob & Hartshorne, 2003). It is therefore not surprising to see legislation enacted in an effort to address the academic shortcomings previously noted. The No Child Left Behind Act of 2001 (NCLB, 2002) represents a focal shift from improvement
of educational processes, to provision of services intended to improve outcomes for all students. Furthermore, NCLB also contains an embedded mechanism for requiring schools to maintain accountability for the progress of all of their students; specifically, the Act calls for the exclusive use of data, both in the form of evidence-based instruction and to inform decision-making. One of the more well-researched models for data-based decision-making is Response to Intervention (RtI; Gresham, 2001).

RtI is a method for using student-centered data to develop and implement evidence-based instruction and interventions in the general education environment, as well as to determine the nature of students’ response to these interventions via ongoing progress monitoring (Batsche et al., 2005). In this fashion, the use of RtI serves many roles in our schools. Examples include the ability to determine the effectiveness of core instruction, as well as to consistently identify, analyze, and address learning problems at an early stage – both of which allow for the implementation of empirically tested efforts aimed at improving student outcomes in whole class, small group, and individual settings. In facilitating such efforts, RtI will also reveal the magnitude and frequency of those services necessary to achieve desired student outcomes. By evaluating student service requirements at the whole class, small group and individual levels (known as tiers I, II, and III, respectively), RtI allows for more effective use of resources by providing these services in the general education setting.

Comparison of Traditional and RtI Service Delivery Models

Reliance upon special education as a place for helping students who are underachieving has historically shown poor effectiveness when examining impact on student academic outcomes (Kavale & Forness, 1999; President’s Commission on
Excellence in Special Education, 2002). When coupled with the heightened referral and placement rates (Vaughn & Fuchs, 2003) and racial/ethnic overrepresentation receiving special education services (Donovan & Cross, 2002), it is easy to see the large-scale problems inherent in the wait to fail model (Heller, Holtzman, & Messick, 1982; Batsche et al., 2005).

In contrast, research focused upon outcomes within the RtI model has found increased student performance in reading and math scores (Callender, 2006; Knoff & Batsche, 1995; Stollar & Graden, 2006). In addition, large-scale decreases in referral and placement for special education services, as well as a lessened overrepresentation among various racial/ethnic groups, have consistently been found (Knoff & Batsche, 1995; Tilly, 2003; Torgeson, 2007).

Florida’s statewide Problem-Solving/Response to Intervention (PS/RtI) project (Batsche, Curtis, Dorman, Castillo, & Porter, 2007) stands as an example of one such model, focused tightly upon student outcomes and educator accountability. This comprehensive implementation plan was designed to synchronize efforts at the state level, while simultaneously providing the support for each district to develop local implementation plans (Florida Department of Education, 2008). This was considered to be of paramount importance in Florida, where multiple initiatives (e.g., Positive Behavior Support, Reading First) are addressed by various offices within the Florida Department of Education. The result of this is that each such effort has access only to the resources available to its associated office. Furthermore, each initiative generates or is held answerable to its own requirements for data collection and professional development,
which translates as a lack of service integration and of data usable for comparison across all efforts (Florida Department of Education, 2008).

This statewide consolidation of efforts within an RtI model was brought together as the Florida Problem Solving/ RtI State Pilot Project (Batsche, Curtis, Dorman, Castillo, & Porter, 2007). In an attempt to address the disparities across various efforts at RtI as discussed above, the PS/RtI Project has two purposes. First, to provide professional development and design assistance to any and all districts implementing the PS/RtI model in Florida. Second, to provide training and school-based coaching personnel to pilot districts for the purpose of conducting program evaluation to inform “scaling up” of the RtI model across the state of Florida (Batsche, Curtis, Dorman, Castillo, & Porter, 2007).

This initiative involves 40 pilot and 32 comparison schools across eight districts, each of which was awarded a mini-grant to follow a building-based plan for implementation of RtI with Project support, thereby assisting in evaluating the impact of the PS/RtI model’s implementation. This process of evaluation is facilitated through the services of PS/RtI coaches, who are trained in use of the PS/RtI model and provide site-based training and direct support to their schools. As mentioned earlier, one purpose of the PS/RtI Pilot project is to evaluate the overall implementation effort, which is accomplished through examination of outcome measures such as daily school practices, school-based team member beliefs and perceptions of PS/RtI skills, and direct observation of how each school uses the PS/RtI process on a daily basis (Batsche, Curtis, Dorman, Castillo, & Porter, 2007). In this fashion, a determination can be made as to
whether or not, and to what extent, the implementation effort is successfully changing the manner in which Florida schools support their students.

**Overview of Systems Change Process**

An examination of change or “reform” efforts in America’s educational system yields numerous movements that sought to effect large- and small-scale improvements in public schools (e.g., Crum & Hellman, 2009; Noddings, 2007). A closer look at these successful and unsuccessful attempts at change yields an interesting pattern. Many proposed changes, which appear effective during the planning and initial stages of implementation, are redacted or hamstrung by unforeseen problems with legislation or necessary supports (Crum & Hellman, 2009).

Historically, two methods have been used to implement policy changes at the school district/county and individual building levels - top-down and bottom-up (Hsia & Beyer, 2000). The “top-down” approach refers to instances when legislative changes increase the demands upon district and school administrators, who in turn increase demands upon the individual teachers and staff. The “bottom-up” method is characterized by educators sharing newly learned behavioral or classroom management techniques with their colleagues, in an effort to change the way in which their school and/or district schools students. These two methods reflect the manner in which we, as a society in general, and as educational policy-makers specifically, conceptualize our educational system. Paralleling our societal level of technological sophistication, views of what constitutes systemic change have shifted slowly from straight and direct linear change (Fixsen, Naoom, Blasé, Friedman, & Wallace, 2005), through increasingly complex
flowcharts and fields of force (Lewin, 1943), to the current conception of our schools as true systems that transact – that is, bi-directionally interact – with countless other complex systems (Bronfenbrenner, 1977, 1992; Christenson, Abery, & Weinberg, 1986). While these ideas are of interest from a standpoint of explaining how we have moved from ‘there’ to ‘here,’ this progression of increasingly complex conceptualizations is also important because the manner in which a system is viewed is integral to an understanding of how to effect change in that system (Christenson & Anderson, 2002). It is in the transactional nature of Bronfenbrenner’s models that the interplay between the various educational entities can be considered for the first time, for it is here that the educational process is truly seen as a “system” – a complex, dynamic, and interconnected network of people, processes, materials, and non-tangible resources that continuously impact, and are impacted by, each other (Christenson & Anderson, 2002).

In considering the best practices for implementing systems change in education, the accepted methodology (Curtis & Stollar, 2002) consists of a series of large-scale and complex stages: Consensus, Infrastructure, and Implementation. Consensus is generally considered to consist of a shared belief or set of beliefs, a common vision, and an understanding of what must be done in order to implement a proposed change (Batsche, Elliott, Graden, et al., 2005; Lau, Sieler, Muyskens, Canter, VanKeuren, & Marston, 2006). Infrastructure includes all of the support systems (e.g., policies, procedures, training, data collection and analysis methods, communication methods, universal and small group intervention systems, established decision-making criteria) necessary to allow change to occur, be maintained, and flourish (Graden, Stollar, & Poth, 2007). Implementation is the initiation of the proposed change, which is put into place by
personnel using the designed infrastructure, in an attempt to attain the common goal agreed upon during the initial building and maintenance of consensus.

It is vital to understand that while Implementation depends upon Infrastructure, which depends upon Consensus, the systems change method discussed above is not linear in nature. Each stage of the process depends upon the other two stages. For example, if the necessary infrastructure cannot be achieved, and the implementation is therefore more difficult than anticipated, the level of consensus originally achieved may decline as a result of these combined effects. Consensus building is a process that is embedded in the Infrastructure and Implementation stages. This point is of particular importance, and represents a problem which must be addressed (Fullan, 1997): if the relationship between these stages is not linear, how do they impact each other?

Conflicts between Educator Self-Efficacy and Large-Scale Change

According to Sarason (1990), meaningful educational reform has failed because legislators and administrators have historically ignored the history and social networks surrounding their schools. This restriction of focus led to a rapid-fire launching of educational reform initiatives, with little to no investigation of the problem being addressed, or of the supports and services necessary to maximize effectiveness of the initiatives. The failure of an initiative resulted in the immediate implementation of another, without examination of why the previous reform(s) did not produce the desired results. As a result, teachers learned that if they simply go about business as usual, a new initiative will come along. Interestingly, Sarason has also demonstrated (1982) that teachers do not routinely implement new practices that require more than a few skills that
are outside of their existing skill set – a phenomenon Sarason refers to as “behavioral regularity.” This is somewhat discouraging, when one realizes that the implementation of RtI requires a significant paradigm shift from the traditional model. Specifically, educators must administer assessments and link data to evidence-based interventions within the general education environment, they must learn to make data-based decisions about intervention implementations, and services must improve student performance, instead of being based upon what educators think are best for the students.

It is important to understand that these skills are different from those required by the traditional model (e.g., process focus), and thus represent tasks outside of the existing behavioral regularity for most educators. As a result, research indicates that many teachers do not implement planned interventions with integrity (Noell, et al., 2005; Sarason, 1982). While “perfect” fidelity of implementation is likely impossible (and not necessary), these findings have led to questions about expectations for teachers (Noell et al., 2005), and impact of poor integrity upon student outcomes (Burns, Appleton, & Stehouwer, 2005).

However, research into educator training (Showers, Joyce, & Bennett, 1987; Zins & Ponti, 1996) indicates that the observed level of treatment fidelity can be improved through the use of evidence-based professional development (PD) procedures. Specifically, effective PD consists of four stages: theory, demonstration, opportunities to practice, and immediate corrective feedback (Showers, Joyce, & Bennett, 1987). It is intriguing to note research into problem-solving procedure implementation that has consistently found a relationship between effective PD practices and increased use of problem-solving methods (Curtis & Metz, 1986; Zins & Ponti, 1996).
The importance of PD can be seen in research findings indicating that two conditions must exist before educators will embrace new ideas: they must understand the need for the idea, and they perceive that they either have the skills to implement the idea or they have the support to develop those skills (Joyce & Showers, 1988; 1995). While the more reliable predictor of self-efficacy in student teachers has been found to be the perceived level of guidance their cooperating teacher offers during training (Hamman, Olivarez, Lesley, Button, Chan, Griffith, & Elliott, 2006), more experienced teachers have been found to link their perceived level of self-efficacy with the level of acceptance and/or flexibility of key administrators within their schools (Ashton & Webb, 1986). It is therefore easy to see that the role of mentoring is critical to building new teacher self-efficacy: teachers who believe in themselves and their abilities to teach also believe in their students’ abilities to learn (Yost, 2002). Mentoring utilizes the four pathways to self-efficacy: mastery experiences, physiological and emotional states, vicarious experiences, and social persuasions (Bandura, 1986, 1997).

Research findings indicate that special education teachers are generally considered to be experts in individualized instruction strategies and assessments, even though general education teachers are far more likely to communicate with parents and students (Leyser, 2002). This observation resonates with the finding that there is a strong relationship between self-efficacy and classroom instructional behaviors, as well as that self-efficacy is routinely significantly higher for special education than for general education teachers (Leyser, 2002). Another important consideration is the finding that secondary teachers exhibit significantly lower ratings of self-efficacy with respect to classroom management for challenging student behavior when compared to their primary
school counterparts (Baker, 2005). This information directly pertains to the relevance of standards for teacher preparation, as well as for considering the target audience of professional development efforts.

Teacher viewpoints with respect to policy change implementation efforts focus on four factors: purpose of change, clarity of relevant implementation methods, effort required of teachers, and rewards (Janney, Snell, Beers, & Raynes, 1995). Further, any increases in knowledge and skills involving implementation of change occurs concomitantly with alterations in attitudes and behaviors of general education teachers, from hesitation/resistance to cooperation/support (Janney et al., 1995).

Research supports the idea that when consensus is sought, achieved, and actively maintained, when the necessary infrastructure is determined, designed, and put into place, when implementation is performed with integrity, and when implementation is monitored with an eye toward modifications that are (or become) necessary, then meaningful and lasting change can be achieved in a number of complex systems (Curtis & Stollar, 2002; Fullan, 1997). However, there are a number of questions that have not been investigated extensively; specifically, what does it look like when consensus has been achieved? What is the effect on infrastructure design and initiation when consensus is low, high, or erratic? It is this line of inquiry which, when slightly narrowed in scope, leads to the questions to be addressed in this study.

Rationale for the Study

Investigating the relationship between consensus and infrastructure on levels of implementation is of value from the standpoint of adding to the systems change and professional development knowledge bases; however, this becomes critically important
when viewed through the lens of a shift in educational focus, from process improvement to improving student outcomes. In trying to bring about change at a statewide level, failure to obtain an adequate level of consensus could be disastrous to the implementation process. Similarly, failing to understand changes in infrastructure as a result of low or erratic levels of consensus could greatly increase the complexity and level of resources required to successfully implement systems change efforts. As such, there is a clear need for research exploring the nature of this relationship between consensus and infrastructure.

*Purpose of the Study*

The purpose of this study was to investigate the relationship between educator beliefs and educator perceptions of competency on the implementation of response to intervention. Scaling-up any reform initiative begins with the development of Consensus about the initiative. Joyce & Showers (1995) demonstrated the importance that the perceived need for the initiative and the perceptions of teachers regarding their skills or the support available to attain those skills have on the success of scale-up. Specifically, this study sought to answer the following research questions:

1. What is the relationship between beliefs about a training objective, and the self-rated perception of skills and frequency of observed practices associated with that objective?

2. What are the effects of specific skills training on the relationship between self-reported beliefs, and associated perception of skills and frequency of observed practices?
3. What is the relationship between initial (pre-training) and time two (post-training) measures of self-reported beliefs and perceived skills related to data usage, and of self-reported beliefs, perceived skills, and observed practices related to academic instruction?
Chapter 2: Literature Review

The purpose of this Chapter is to provide the reader with a concise overview of the extant research in areas germane to the focus of this study. Included are an examination of modern educational reform legislation, an explanation of the framework and purposes of Response to Intervention, a comparison of student outcomes between traditional and RtI models of school-based instruction and intervention delivery, a brief history of systems change paradigms, and a model for conceptualizing educator self-efficacy.

Legislation

Among the many examples of federal legislation that impact our educational system are the “No Child Left Behind” Act (NCLB, 2002) and the Individuals with Disabilities Education Improvement Act (IDEIA, 2004). NCLB is intended to produce accountability within our school system, at the level of the county or district, the school administration, the classroom teacher, and the individual student. This intention is pursued via the use of evidence-based practices in classroom instruction and student assessment, strict adherence to state-approved benchmarks for student academic progress expectations, and disaggregating school-level data when considering the status and progress of each school toward meeting adequate yearly progress (AYP).

While this intention is sweeping in nature, there are several distinct points of impact within the school itself. For example, the mandatory disaggregation of data has
resulted in a reprioritization of what data are necessary and valued when assessing the status of a school. Additionally, the use of evidence-based practices and state-approved benchmarks has brought about a situation where the only discrepancy that matters with regards to individual students is that of their performance compared to the standards/benchmarks; further, the indiscriminate labeling of a child with disabilities has become secondary to tracking that child’s progress toward meeting the academic benchmarks. Perhaps the most important point made clear through NCLB has been the urgent need by schools for additional services and supports at the level of the whole class and small groups, which is in stark contrast to the view espoused within traditional (individual student focus) special education eligibility determination methods.

In a similar fashion, IDEIA has demanded wholesale change in the manner by which student disabilities are conceptualized. From a strict insistence on using effective, evidence-based instruction methods in general education classrooms, through requirements for the use of assessments aimed at prevention rather than placement determination, to strong discouragement regarding the reliance upon so-called “processing” measures in the assessment of students experiencing academic or behavioral difficulties, IDEIA has forced educators, administrators and parents to reconsider what does and does not meet the definition of “disability” in schools, communities, and homes.

As with NCLB, IDEIA has had multiple large-scale impacts within the schools, such as a shift in focus regarding the data considered on a day-to-day basis when evaluating student performance, and an increased need for services related to the development, implementation, and integrity of interventions at the level of the classroom and small groups (Porter, Batsche, Curtis, Castillo, and Witte, 2006). What is more
staggering than the changes brought about by the passage of NCLB and IDEIA is the knowledge that there are still more changes being written to these pieces of legislation, which will further alter the environment and daily routine within the schools.

One of the most far-reaching of these proposed changes has to do with the calculation of AYP, which is currently based upon the percentage of students making proficiency within academic areas. The method proposed would have schools (and the state) use these disaggregated students’ **growth rates**, defined as the proportion of actual progress compared to “standard” progress, as an equivalent to proficiency when calculating AYP. In this fashion, the response of a student to an intervention becomes of equal importance when compared to actual proficiency, as the response represents the progress of that student toward closing the gap between their academic performance and that required by the state-approved benchmarks.

While these changes are large in scale and demanding of the scant available resources, the support of state and local agencies is strong and ever-increasing. In the foreword to Florida’s Department of Education Response to Instruction/Intervention Implementation Plan (FLDOE, 2008), the Commissioner of Education stated the following:

“It is the responsibility of every educator, organization, and parent to actively engage in collaborative efforts to meet Florida’s goals. In the unified effort, all schools in Florida should ensure evidence-based practices, instructionally relevant assessments, systematic problem-solving to meet all students’ needs, data-based decision making, effective professional development, supportive leadership, and meaningful family involvement. These are the foundation principles of a Response to Instruction/Intervention (RtI) system
which provides us the framework to elevate the efficacy of our statewide improvement efforts.”

When considered separately, NCLB and IDEIA are interesting and somewhat alarming documents that concern many educators and parents. Considered together, these two pieces of legislation are a manifestation of philosophical and epistemological change, on a scale beyond that of any large-scale educational policy effort in recent history. The impact of this change has been immediate and severe, while the long-term outcomes within our school system are not yet fully understood. It is therefore understandable that change on such a large scale must be approached and implemented with great care and planning, using the lessons learned from those attempts at systems change that have been previously attempted.

*Introduction to RtI*

As a result of a shift in schooling focus, from process improvement to accountability for student outcomes, requirements such as NCLB (2002) and IDEIA (2004) have been put into place. Additionally, federal and state-level funding has been provided to facilitate the curricular and assessment changes necessary to meet the goal of outcome accountability for all students, regardless of disability. While the motivation and the goal have been made quite clear, the matter of how to get from “here” to “there” is another matter entirely. Amongst the multiple examples of research-based possibilities for reaching this goal, the use of a problem solving method incorporating response to intervention (RtI) is one of the most commonly discussed.

Batsche and colleagues (2005) state that the PS/RtI model uses assessment for two fundamental purposes, the first of which is to facilitate the development and
implementation of evidence-based interventions within the general education environment. Secondly, this model provides a means of determining the extent to which students respond to these interventions through continuous progress monitoring. By virtue of the fact that the problem-solving method uses this progress monitoring data to drive decisions about what skills to target, and how to intervene, it can be stated that student response-to-intervention is used to determine the effectiveness of interventions. As shown in Figure 1 below, the typical PS/RtI model is a cyclical progression through four major stages: problem identification, problem analysis, plan development and implementation, and program evaluation/ response-to-intervention (Bergan & Kratochwill, 1990).

Figure 1. Problem Solving Method/Response to Intervention Model

In one conceptualization of this model (Batsche et al., 2005), it is within the problem identification phase that four distinct yet related actions are taken. First, the desired (or replacement) behavior is identified and defined in concrete and measurable terms, in order to better facilitate accurate and effective intervention efforts. Next, a variety of authentic assessments are conducted to determine the current level of student performance, the current level of peer performance, and the expected level of
performance, or benchmark. The last facet of problem identification involves conducting a gap analysis to determine the distance between the target student and benchmark, the peers and benchmark, and the student and their peers. A key point in problem identification is the sole use of this gap analysis data to reveal the intervention and analysis point – at the whole class tier, within small groups, or on an individual basis.

Within the problem analysis phase of the model, the thrust of all activity is to definitively state the alterable factors contributing to the student’s failure to achieve the expected level of performance. This manifests as the generation of hypotheses across six domains of contextual impact; namely, those factors associated with quality of instruction, level and quality of curricular materials, the classroom environment, the learner (target student), the target student’s classroom peers, or the student’s home and family environment. Once hypotheses are identified, data collection is used to validate or refute these hypotheses, and only those hypotheses supported by collected data are considered for intervention.

The third stage of the PS/RtI model is that of plan implementation, where interventions are designed and implemented with the primary aim of overcoming the identified barriers hindering the student in performing the previously defined replacement behavior. As stated above, the gap analysis data is used to determine whether the selected intervention will be targeted at the individual, group, or whole class level; however, regardless of the hierarchical location, any intervention to be used must be directly tied to the hypothesized “cause” of the problem, as well as empirically supported for use in addressing such cause.
The fourth stage in the PS/RtI cycle is program evaluation, where the effectiveness of the implemented plan is tracked and analyzed via the student’s measured progress in response to intervention. It is here that progress monitoring is conducted, using frequently administered measures that are sensitive to small changes in the student’s behavior, in order to formatively evaluate the student’s progress - both with respect to the previously identified performance gap, as well as with regards to the student’s rate of growth. Those interventions that result in a narrowing of the gap are maintained (or increased in intensity), while those interventions displaying a low, zero, or negative rate of growth are modified or discontinued.

The secondary use of the PS/RtI model is to facilitate school resource management, through the use of a tiered (or differentiated) system of academic and behavioral intervention delivery (Batsche et al., 2005) as shown in Figure 2 below. This conceptualization begins at the universal, or “Tier I” level, which focuses upon the whole class, all students, or schoolwide, depending upon the nature and scope of the identified problem. Whether discussing academic or behavioral problems, a very similar process is followed when progressing through the tiers of the model.

Within academics, Tier I interventions are characterized by the use of periodic screening assessments, used both to determine the impact of schoolwide instruction, as well as to identify those students who display poor response to academic intervention. Similarly, when discussing Tier I behavioral interventions, the “barometer” of choice is typically office discipline referrals (ODRs), which measure the impact of the schoolwide behavioral management program, while also revealing those students displaying a poor response to behavioral intervention. When non-responsive students are revealed through
academic or behavioral screeners, or via teacher or staff referral, there are two fundamental questions used to determine how next to proceed.

Figure 2. Tri-tiered academic and behavioral intervention delivery model

The first question pertains to the adequacy of the classroom environment; specifically, are 80% or more of students achieving the targeted benchmark? The issue addressed here is whether the student represents an outlier in the class, or is simply an indicator of the average student’s performance. The second question deals with the amount of exposure to adequate instruction that the student has experienced. Here, the thrust of the question is whether or not an excessive number of absences are a contributing factor to the student’s difficulty in class.

If either of these questions reveal a possible problem, then interventions at Tier I are indicated, which could take the form of curricular modifications to improve the level of classroom instruction, and/or increasing the level of parental involvement to address excessive absences from class. If, on the other hand, neither question reveals such a problem, consideration is indicated for Tier II, or supplemental, interventions.
At the supplemental level of intervention, there are three conditions being addressed, all of which are in addition to core instruction. That is to say, Tier II interventions are not a replacement for classroom instruction, but instead are meant to augment such instruction. The first condition common to supplemental interventions is an increase in \textit{exposure} to instruction, which typically manifests as small group instruction in multiple settings. The second condition is an increase in the \textit{intensity} of instruction, normally understood as narrowing the focus to encompass a smaller number of skills than that addressed at the whole class level of instruction.

The third and final piece endemic to supplemental intervention within the PS/RtI model is an increase in the frequency of progress monitoring. Instead of the Tier I periodic benchmark testing, which typically occurs three to four times per year, the periodicity of assessment increases to occur on a monthly basis, which helps to determine the effectiveness of the more intense intervention. If the student displays a positive response to supplemental interventions, which is operationalized as sufficient increase in growth rate to narrow the performance gap, then they will either continue Tier II, or receive only Tier I instruction.

If, however, the student exhibits a poor response to supplemental interventions, as defined by a low, zero, or negative growth rate, the student will begin to receive individualized and intensive, or Tier III, interventions. At this point, the school’s intervention and assessment team will select those interventions deemed appropriate based upon data collected throughout the entire assessment process to date. These interventions include increased instruction time (occurring in addition to core and
supplementary time), individualized materials, and the presence of additional instructional personnel as necessary.

It is important to note that the frequency of progress monitoring at Tier III again increases, typically to a weekly or bi-weekly basis. If the student displays a positive response to these individualized and intensive interventions, the interventions are maintained or faded to the supplemental level. If the student displays a poor response to Tier III interventions, an important decision must be made with respect to student interventions. In essence, the question becomes whether to continue using Tier III resources to target the replacement behavior or skill, or to instead use those resources (e.g., the large amounts of time, additional personnel, and specialized materials) to work on other skills which, while lower in priority than the initially targeted behavior, are nevertheless important to school and social functioning.

A point of particular interest among educators and parents is the question of eligibility for special education services within the PS/RtI model of service delivery. Stepping through the model as described above, it becomes apparent that this question relies upon two separate but related questions at the Tier III level. The first question involves the amount and nature of those resources required to attain positive student response to intervention; specifically, do these resources exceed what is reasonably accessible within the general education classroom? If so, then the second question investigates the impact of fading such atypical resources on the student’s response to intervention. Stated plainly, are these gains in student growth, which are experienced when providing an abundance of resources not normally available in the classroom, maintained when the auxiliary resources are removed? In the PS/RtI model, if such
surplus resources are required to achieve and maintain a positive response to intervention, then a student may be found eligible for special education services.

To summarize, this conceptualization of the PS/RtI model plays three vital roles in using available funds to meet mandated requirements within NCLB and IDEIA. First, the model provides an algorithm to drive decisions of student service delivery, via evidence-based interventions linked directly to skill or behavioral deficits. Second, PS/RtI uses a tiered framework of assessment and evaluation to more effectively prioritize allocated funds, by tackling systemic problems within the universal tier while retaining increased resources for the more selective, severe and/or intense problems within a supplemental or individualized setting. Last, the model requires that the determination of eligibility be based solely upon the continuing necessity of resources and/or services beyond those available in the general education setting.

Comparison of Outcomes in the Traditional and RtI Models

The Traditional Model. Most studies looking at traditional model outcomes have investigated student academic achievement (Lee, Grigg, & Dion, 2007; Lee, Grigg, & Donahue, 2007), behavioral and socio-emotional student outcomes (Hoagwood & Johnson, 2003), referral and eligibility rates for special education services (Forness, 1981; Heller, Holtzman, & Messick, 1982), or gender and/or ethnicity biases (e.g., disproportionality) across all of the previous items (Donovan & Cross, 2002; Lee, Grigg, & Dion, 2007).

The National Assessment of Educational Progress (NAEP) in reading and math was administered in 2007 to a nationally representative sample of fourth and eighth grade students (Lee, Grigg, & Dion, 2007; Lee, Grigg, & Donahue, 2007). Results from the
NAEP reading section indicated that approximately 34% of fourth graders and 27% of eighth graders performed below basic in terms of reading skills (Lee, Grigg, & Dion, 2007). The results also demonstrated disproportional representation among students who performed below basic (see tables 1 and 2 below) for both fourth and eighth grade students. Of particular interest in any discussion of outcomes is the indication that no meaningful change in student reading achievement scores was evident between current and prior administrations of the NAEP, as evidenced by the approximately 38% of fourth graders and 26-29% of eighth graders performing below basic in reading skills during the 2002, 2003, and 2005 administrations of the NAEP (Lee, Grigg, & Dion, 2007).

Table 1  
*Categorical proportionality of fourth grade students below Basic in reading*

<table>
<thead>
<tr>
<th>Student Category</th>
<th>Percentage of students scoring below Basic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gender</td>
<td></td>
</tr>
<tr>
<td>Female</td>
<td>31</td>
</tr>
<tr>
<td>Male</td>
<td>38</td>
</tr>
<tr>
<td>Race</td>
<td></td>
</tr>
<tr>
<td>Caucasian</td>
<td>23</td>
</tr>
<tr>
<td>Black</td>
<td>54</td>
</tr>
<tr>
<td>Hispanic</td>
<td>51</td>
</tr>
<tr>
<td>Free/reduced lunch status</td>
<td></td>
</tr>
<tr>
<td>Eligible</td>
<td>50</td>
</tr>
<tr>
<td>Not eligible</td>
<td>21</td>
</tr>
<tr>
<td>Disability Status</td>
<td></td>
</tr>
<tr>
<td>Students with disabilities</td>
<td></td>
</tr>
<tr>
<td>Students without disabilities</td>
<td></td>
</tr>
<tr>
<td>64</td>
<td>31</td>
</tr>
<tr>
<td>31</td>
<td>31</td>
</tr>
<tr>
<td>ELL Status</td>
<td></td>
</tr>
<tr>
<td>ELL students</td>
<td>70</td>
</tr>
<tr>
<td>Non-ELL students</td>
<td>31</td>
</tr>
</tbody>
</table>
Table 2
*Categorical proportionality of eighth grade students below Basic in reading*

<table>
<thead>
<tr>
<th>Student Category</th>
<th>Percentage of students scoring below Basic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gender</td>
<td></td>
</tr>
<tr>
<td>Female</td>
<td>23</td>
</tr>
<tr>
<td>Male</td>
<td>32</td>
</tr>
<tr>
<td>Race</td>
<td></td>
</tr>
<tr>
<td>Caucasian</td>
<td>17</td>
</tr>
<tr>
<td>Black</td>
<td>46</td>
</tr>
<tr>
<td>Hispanic</td>
<td>43</td>
</tr>
<tr>
<td>Free/reduced lunch status</td>
<td></td>
</tr>
<tr>
<td>Eligible</td>
<td>42</td>
</tr>
<tr>
<td>Not eligible</td>
<td>18</td>
</tr>
<tr>
<td>Disability Status</td>
<td></td>
</tr>
<tr>
<td>Students with disabilities</td>
<td>66</td>
</tr>
<tr>
<td>Students without disabilities</td>
<td>24</td>
</tr>
<tr>
<td>ELL Status</td>
<td></td>
</tr>
<tr>
<td>ELL students</td>
<td>71</td>
</tr>
<tr>
<td>Non-ELL students</td>
<td>25</td>
</tr>
</tbody>
</table>

The NAEP mathematics section investigated student performance across the domains of content and item complexity (Lee, Grigg, & Donahue, 2007). Results from the 2007 NAEP mathematics section indicated that approximately 19% of fourth graders and 30% of eighth graders performed below basic in terms of mathematics skills. As was previously discussed in reading, there was clear evidence of disproportional representation, in the 2007 NAEP administration, for both fourth (see Table 3, below) and eighth (see Table 4, below) grade students. Of particular interest is the contrast with the aforementioned reading achievement scores, in that change in student mathematics achievement scores was observed between current and prior administrations of the NAEP, as shown in Table 5, below.
Table 3
*Categorical proportionality of fourth grade students below Basic in math*

<table>
<thead>
<tr>
<th>Student Category</th>
<th>Percentage of students scoring below Basic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gender</td>
<td></td>
</tr>
<tr>
<td>Female</td>
<td>19%</td>
</tr>
<tr>
<td>Male</td>
<td>18%</td>
</tr>
<tr>
<td>Race</td>
<td></td>
</tr>
<tr>
<td>Caucasian</td>
<td>9%</td>
</tr>
<tr>
<td>Black</td>
<td>37%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>31%</td>
</tr>
<tr>
<td>Free/reduced lunch status</td>
<td></td>
</tr>
<tr>
<td>Eligible</td>
<td>30%</td>
</tr>
<tr>
<td>Not eligible</td>
<td>9%</td>
</tr>
<tr>
<td>Disability Status</td>
<td></td>
</tr>
<tr>
<td>Students with disabilities</td>
<td>40%</td>
</tr>
<tr>
<td>Students without disabilities</td>
<td>16%</td>
</tr>
<tr>
<td>ELL Status</td>
<td></td>
</tr>
<tr>
<td>ELL students</td>
<td>44%</td>
</tr>
<tr>
<td>Non-ELL students</td>
<td>16%</td>
</tr>
</tbody>
</table>

While disproportionalty was common to both reading and math, it is interesting to note that there was some narrowing of the White – Black “gap” in mathematics achievement scores across NAEP administrations (e.g., 2002, 2003, and 2005), although all other rates of disproportionality remained relatively constant (Lee, Grigg, & Donahue, 2007).

Overall, the data from the NAEP suggest that a significant proportion of students are not attaining basic reading and math skills. In addition, disproportional numbers of those students not attaining basic skills are from traditionally disadvantaged subgroups. Although some improvement across NAEP administrations in the math achievement of aggregated and disaggregated students was evident, significant achievement gaps remain among the aforementioned disaggregated subgroups.
Table 4
*Categorical proportionality of eighth grade students below Basic in math*

<table>
<thead>
<tr>
<th>Student Category</th>
<th>Percentage of students scoring below Basic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gender</td>
<td></td>
</tr>
<tr>
<td>Female</td>
<td>30</td>
</tr>
<tr>
<td>Male</td>
<td>29</td>
</tr>
<tr>
<td>Race</td>
<td></td>
</tr>
<tr>
<td>Caucasian</td>
<td>19</td>
</tr>
<tr>
<td>Black</td>
<td>53</td>
</tr>
<tr>
<td>Hispanic</td>
<td>46</td>
</tr>
<tr>
<td>Free/reduced lunch status</td>
<td></td>
</tr>
<tr>
<td>Eligible</td>
<td>45</td>
</tr>
<tr>
<td>Not eligible</td>
<td>19</td>
</tr>
<tr>
<td>Disability Status</td>
<td></td>
</tr>
<tr>
<td>Students with disabilities</td>
<td>67</td>
</tr>
<tr>
<td>Students without disabilities</td>
<td>26</td>
</tr>
<tr>
<td>ELL Status</td>
<td></td>
</tr>
<tr>
<td>ELL students</td>
<td>70</td>
</tr>
<tr>
<td>Non-ELL students</td>
<td>27</td>
</tr>
</tbody>
</table>

Table 5
*Student achievement trends across NAEP mathematics administrations*

<table>
<thead>
<tr>
<th>NAEP Year</th>
<th>2000</th>
<th>2003</th>
<th>2005</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Percentage of students scoring below Basic)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><em>Fourth Grade students</em></td>
<td>36</td>
<td>24</td>
<td>21</td>
<td>19</td>
</tr>
<tr>
<td><em>Eighth Grade students</em></td>
<td>38</td>
<td>33</td>
<td>32</td>
<td>30</td>
</tr>
</tbody>
</table>

As an example of assessing behavioral and socio-emotional outcomes of children, Hoagwood and Johnson (2003) reviewed multiple epidemiological studies that examined the prevalence of mental health problems. Across the reviewed studies, psychological disorders were found in approximately 16-22% of children up to the age of 18, one-quarter to one-half of which could be classified as seriously emotionally disturbed. Additionally, severe psychiatric disorders were found in 4-8% of children ages 9-17.
However, approximately 20% of children with serious mental health problems managed to obtain mental health services. Put another way, in a group of 100 school-aged children, about 19 would meet diagnostic criteria for a psychological disorder, although at most 5 of those 19 would receive mental health services.

The first nation-wide examination of special education service efficacy was conducted in 1982 (Heller, Holtzman, & Messick), analyzing the findings of an investigative panel assembled to look into the overrepresentation of minority students in special education—specifically those identified as educably mentally retarded (EMR), as well as to determine possible causes for such a bias in service delivery. The study concluded that this disproportionality was systemic in nature (e.g., occurred nationwide), and that it was likely due to inappropriate assessment and inadequate instruction within general education (Heller, Holtzman, & Messick, 1982).

In 2002, the PCESE generated a report with recommendations for improving academic outcomes for children and adolescents with disabilities. What is of particular interest is that the panel included key personnel (e.g., parents and teachers) for the first time. The PCESE was critical of the traditional model, particularly with respect to the apparent disparity found between the purported aims of this model and its actual outcomes; specifically, the PCESE broadcast nine findings, the most notable of which include: faulty prioritization of procedural compliance over student education; little to no emphasis on early intervention or prevention, leading to the “wait-to-fail” situation; invalid evaluation procedures, which leads to increased misidentification of students; insufficient research base to support current educational practices, as well as a lack of access to those practices supported by research; and poor outcomes for those students...
identified and found eligible under the traditional model (e.g., don’t graduate from high school, don’t find full-time employment).

Based on the panel’s findings, three major recommendations were offered in an effort to improve the outcomes of students identified with a disability. The first of these was using student data to drive eligibility decisions, rather than relying upon a blanket eligibility formula. Second, it was recommended that service delivery should be focused upon prevention or early intervention, through the use of empirically supported practices. Last, funding for educational entities should be determined by considering the total expenditures for all students, instead of providing financial bonuses for the number of children in special education.

A metaanalysis of metaanalyses – in essence, a “megaanalysis” – on the effectiveness of special education was conducted in 2001, the results of which suggest that placement in special education, with the possible exception of those students receiving services for mental retardation, can actually be deleterious to student outcomes (Forness, 2001). Compounding this issue is the overrepresentation of ethnic minorities and female students receiving special education services (Donovan & Cross, 2002). The authors found that black students were at more risk for being found eligible for services under a label of mental retardation, learning disability, and/or emotional disturbance than Caucasian students.

The research to date on student outcomes suggests that the traditional model of service delivery is not effective for a large proportion of students, whether in general or special education settings. Additionally, the data suggest that the traditional model is
resulting in inequitable outcomes for students, as well as steadily increasing the risk of student failure, particularly with respect to ethnic minority students.

The PS/RtI Model. In a study examining disproportionality and special education placement within a PS/RtI model, Marston (2003) reported that the proportion of students identified with mental impairment and learning disabilities was cut in half from 1994 to 2001; similarly, there was also a reported decrease in overrepresentation of African American students receiving special education services (Marston et al., 2003). Not surprisingly, it was concluded that student and systemic outcomes improved as a result of implementing the PS/RtI model for this school district.

In addressing the question of learning disability identification within a response to intervention framework, there are a number of important studies which focus upon various aspects of this question. Case, Speece, and Molloy (2003) investigated the validity of RtI while examining the discriminating ability of individual student differences and environmental factors. The study found that the RtI model was accurate in identifying students who require more intensive services, and that the children so identified were consistently different from other at-risk students on a number of individual differences (Case, Speece, & Molloy, 2003).

A similar study by Vaughn, Linan-Thompson, and Hickman in 2003 sought to determine whether or not school districts can reliably use the RtI model to identify students with a learning disability. This study is an important example in that it sets exit criteria for reading interventions, which were used as an independent variable within which to categorize resulting student outcomes. The results demonstrated that follow-on student academic performance was strongly related to the point at which exit criteria
were met, indicating that RtI was effective in identifying students who need intensive intervention and support (Vaughn, Linan-Thompson, & Hickman, 2003). This underscores the utility and importance of progress monitoring in data-based decision-making.

In an attempt to address the disproportionality of base rates across race, sex, and student achievement, VanDerHeyden and Witt (2005) directly compared RtI screening with teacher referral on the basis of accuracy, consistency, and disproportionality in eligibility determination. The findings were unequivocal in that teacher referral was less accurate, less consistent, and more disproportionate in comparison to RtI screening under all circumstances (VanDerHeyden & Witt, 2005).

Two complications identified within the ethnic minority population of students include the difficulty associated with differentiating issues with the students’ ability to learn from issues of acquiring a new language, and the dearth of research into development of interventions for English Language (EL) learners (Burns, Griffiths, Parson, Tilly, & VanDerHeyden, 2007). Given that a major assumption of RtI is that all students can learn, a 2005 study by Healy, Vanderwood, and Edelston investigated the impact of phonological awareness interventions on at-risk EL learners; specifically, whether or not these students’ RtI effectively identified those most in need. The results indicated that use of student RtI to establish goals and track progress was effective in identifying those students who do not have a disability; further, the results support the idea that phonological awareness interventions delivered in English are beneficial for EL learners (Healy, Vanderwood, & Edelston, 2005).
Similarly, Gerber and colleagues (2004) examined the impact of intensive small-group direct instruction in Spanish upon EL learners who performed most poorly on measures of phonological processing skills. The research question of particular interest was whether or not these at-risk students could close the achievement gap between themselves and their typically performing peers. The results of this study indicate that supplemental interventions are effective for EL students, and that the intensive interventions were effective in supplementing the core curriculum, as evidenced by the significant closing of the performance gap on almost all measures (Gerber, Jimenez, Leafstedt, Villaruz, Richards, & English, 2004).

Examples of larger-scale PS/RtI implementation include an evaluation (Tilly, 2003) of the Iowa Heartland Early Literacy Project (HELP), a report (McGlinchey, Schallmo, & Goodman, 2006) of Michigan’s statewide implementation project, and an examination (Stollar & Graden, 2006) of Ohio’s statewide initiative. In all of these cases, the focus of efforts was to educate stakeholders in the use of problem solving skills and data-based decision making. Although on a larger scale than Marston’s (2003) study, the overall outcome data look remarkably similar, particularly with respect to issues of eligibility and disproportionality; in all cases, percentages of students found eligible for special education services noticeably decreased, as did the measured disproportionality rate for minority students.

From a metaanalysis standpoint, PS/RtI implementation efforts have been examined with a view toward systemic and student results (Burns, Appleton, & Stehouwer, 2005). Although variance was large in the studies reviewed, the overall mean and median effect sizes (1.27 and 1.02, respectively) suggest that these efforts have
generally had clinically significant effects. For systemic outcomes of PS/RtI implementation, the mean and median effect sizes were 1.53 and 1.28, the strongest of all outcomes reported and appreciably larger than the mean and median effect sizes for student outcomes of implementation efforts (0.96 and 0.72, respectively; Burns et al., 2005).

To review, the body of research investigating the implementation of PS/RtI models in schools is steadily growing, and has examined impact points ranging from individual classrooms to statewide efforts. Regardless of the research unit, outcomes at the system and student levels are consistently positive.

Research on Systems Change

The educational system is a social system, consisting of a staggering collection of interconnected elements, from large-scale legislation to individual classrooms. This becomes of particular importance when considering the dynamic and transactional nature of the reciprocal influence within and among these elements (Bronfenbrenner, 1977). The unique aspect of any system – its “fingerprint”, if you will – is the manner in which that system responds to forces, whether internal or external (Curtis and Stollar, 2002). Those systems we consider to be effective are characterized by their increased capacity to assess, understand, and address these forces in a manner conducive to achieving systemic goals. If the purpose of any system-change project is to make the system more effective, it then stands to reason that any such effort should be focused on improving that system’s problem-solving ability.

Several factors necessary for successful systems change have been identified through numerous studies of successful (and unsuccessful) large-scale implementation
projects (Fixsen et al., 2005). One common factor among the more successful (large-scale) projects is the use of evidence-based implementation strategies from the systems theory and systems-change literature. According to the literature on “best practices” for methods of systems change (Curtis and Stollar, 2002; Fixsen et al., 2005), the most commonly accepted model consists of three distinct yet interrelated and interdependent stages: Consensus, Infrastructure, and Implementation.

**Consensus.** Consensus is generally considered to consist of a shared belief or set of beliefs, a common vision, and an understanding of what must be done in order to implement a proposed change. Educators will embrace new ideas when two conditions exist: they must understand the need for the idea, and they perceive that they either have the skills to implement the idea or they have the support to develop those skills (Joyce and Showers, 1988; 1995).

Chapter four of the National Association of State Directors of Special Education (NASDSE) RtI Policy Manual (Batsche, Elliott, Graden, Grimes, Kovaleski, Prasse, et al., 2005) identifies those personnel critical to successful implementation, who include district-level leaders, building leaders, facilitators, teachers and student services, parents, and students. Insofar as what has been determined to be a shared vision and a common set of beliefs, requirements can depend greatly upon the role that a given person plays in the educational process (Lau, Sieler, Muyskens, Canter, VanKeuren, and Marston, 2006). For example, it is important for all persons to have a basic understanding of national, state, and district policies regarding RtI, the link between NCLB, IDEIA, adequate yearly progress (AYP) and RtI, the basic beliefs, knowledge and skills that support implementation of RtI, the steps in the PSM, multilevel RtI model, and how eligibility is
determined using RtI, as well as a grasp for the fundamental utility of using progress monitoring.

In addition to this “everyman” level of understanding and belief, teachers and student services staff must have a clear understanding of the need for universal, supplemental and intensive instructional strategies and interventions, the components of a successful professional development plan (PDP), the need for (and skills in) data-based decision-making and the need to share outcome data frequently, the need to publicly recognize the relationship between staff efforts and student outcomes, and the need to involve and inform parents of the essential elements of RtI and their role in the process. The point to be understood here is that, in addition to the overwhelming number of issues and concepts that must be understood for effective implementation, there is a clear differentiation of necessary skills and beliefs according to the role of the individual, whether they are the parent, the teacher, or the superintendent of schools (Sarason, 1982).

Research by Curtis and Stollar (2002) suggests that achieving consensus among key stakeholders regarding proposed innovations is a cornerstone of effective systems change, so much so that they suggest a commitment from at least 80% of the building stakeholders be obtained before proceeding with implementation. Knowing that this level of personnel commitment with respect to proposed initiative is a key factor in determining the degree and success of implementation, gaining an understanding of the nature of educator beliefs becomes important, as does investigating how these beliefs change in response to training.

Sarason (1990) stated that a major reason for the pervasive failure of school reform initiatives lies in the lack of understanding by change agents with regards to how
schools fit within the fabric of larger society. In mandated, or “top-down” efforts, there is an expectation that school personnel will follow the legislated directives; however, the powerlessness experienced by school personnel as a result of this method of change typically results in a paucity of expended effort toward the very change desired. In this manner, the failure to seek consensus from school personnel acts to block or impede progress toward school change (Sarason, 1990). Of particular interest is research by Guskey (1986), which indicates that traditional staff training programs are grossly unsuccessful at changing the existing beliefs of teachers. However, Guskey also found that when teachers practice new skills, and when these skills result in improved student performance, that changes in teacher attitudes often occur. As a result, Guskey stated that, for teachers, beliefs follow behavior.

Despite its purported importance in driving success of implemented system change efforts, very few researchers have examined the role of stakeholder consensus and beliefs when evaluating the PS/RtI model. Batsche, Elliott, Schrag, and Tilly (2005) conducted two satisfaction evaluations with the Iowa Heartland Area Education Agency 11, as well as with a model implemented in Illinois. While both evaluations indicated that principals, teachers, and parents experienced higher levels of satisfaction with the PS/RtI model than with the traditional model, neither evaluation addressed the attainment of educator consensus prior to implementation, the relationship between training topics and corresponding educator beliefs, or the impact of consensus level on implementation integrity.

*Infrastructure.* Infrastructure includes all of the support systems necessary for change to occur, be maintained, and flourish. These supports include (but are not limited
to) policies, procedures, training, data collection and analysis methods, communication methods, universal and small group intervention systems, and established decision-making criteria. A particularly important theme emerging from the literature is the idea that, while practicing skills will certainly increase their application, coaching and feedback provide the most significant leap in transfer of learning for the one being coached (Joyce and Showers, 1988; 1995). Specifically, the finding was that 80% of the teachers who had received coaching implemented new strategies versus only 10% of the teachers who received instruction without follow-up coaching. This finding is generally interpreted as making the ultimate goal of any staff development effort the transfer of new learning to the participant’s active repertoire.

It becomes logical here to ask what constitutes coaching. Joyce and Showers (1988) suggest that coaching is the combination of many activities, including the provision of professional development, consistent collaboration with staff, working to improve school instruction and decision-making, supporting staff to develop the capacity of school and district facilities, and ensuring treatment fidelity. Stollar and colleagues define a coach as, “a person internal or external to the school and/or district who provides leadership for implementing a three-tier model” (2008). Cameron (2005) has similarly defined the role of a coach as “[building] teacher capacity to implement effective instructional practices to improve student learning and performance.” The consistent theme that is represented here would be the idea of building capacity via the transfer of skills, which is something qualitatively different than the traditional view of training.

An important point to bear in mind is that the review of research conducted (Joyce and Showers, 1988; 1995) was intended to investigate the effect of staff training on
classroom practice. The finding of this review was that the traditional model of staff training has no effect on the classroom practice of the participants. Interestingly, many (if not most) facilities maintain the traditional staff training model, despite the findings that point to its lack of effectiveness. As a result, the recommended professional development session includes a theory element, where a rationale is provided for the training itself, and some background content knowledge is gained by the participants. A demonstration segment gives the participants the opportunity to see a practical application of the skill to be transferred, coupled with a practice session to allow the new skill to be “tried out” by the educators. It is important to remember that, during the practice segment, consistent and immediate corrective feedback is provided by the coaches, to ensure that poor or unintentional use of the skill set is not reinforced.

Accordingly, the most important part of any professional development session is the presence of coaches, as evidenced by the professional development study (Joyce and Showers, 1988; 1995). This study showed that training consisting solely of a theory element resulted in skill transfer for approximately 10% of educators; addition of demonstration increased this amount by approximately two to five percent. Similarly, adding practice and feedback increased the skill transfer result by two to three percent each. However, the addition of coaching to professional development sessions boosted this skill transfer result to approximately 95% of educators, making the point that, while staff training does not often change teaching, having a coaching process that includes the use of demonstration usually does change teaching.

*Implementation.* Implementation is the initiation of the proposed change, which is put into place by personnel using the designed infrastructure, in an attempt to attain the
common goal agreed upon during the initial building and maintenance of consensus (Curtis and Stollar, 2002). While traditional views of system change efforts focused solely upon the method of implementation, the literature has consistently shown that actual implementation cannot be accurately understood or evaluated without intensive investigation into the efforts and techniques used to build consensus and install infrastructure supports (Fullan, 1997; Senge, Kleiner, Roberts, Ross, and Smith, 1994).

Research on Educator Self-Efficacy and Change

In a study examining the construct of teachers’ sense of efficacy, which was defined as the situation-specific expectation that teachers can help students to learn (Ashton & Webb, 1986), the construct was expanded into two independent dimensions: the objective sense of teaching efficacy (Bloom, 1981), and a subjective sense of personal teaching efficacy, which refers to a teacher’s estimation of their own competence in teaching. Notably, the sense of personal teaching efficacy was observed to influence teachers’ choices of instructional strategies and techniques for classroom and behavior management. Furthermore, any failure to teach a student that was attributed (by the teacher) to their personal teaching efficacy resulted in “debilitating stress” (Ashton & Webb, 1986).

In comparing universal and personal (i.e., teaching and personal teaching) inefficacy, an interesting chain of beliefs, expectations, and resulting deficits was observed (Ashton & Webb, 1986). This chain will be described, and is displayed in Table 6 below. Beginning with a low sense of teacher efficacy, it can be seen that the inability of the teacher to motivate the student may be perceived as either a personal failure, or a failure of the nature of teaching in general (i.e., a belief that teachers universally cannot
motivate students). This perception is a corollary to a sense of helplessness, whether universal or personal, that generates negative expectations regarding future ability to motivate students. It is important to note that, to this point, regardless of whether the perceived sense of inefficacy is personal or universal, the expectations for future student motivation are identical. Similarly, the cognitive and motivational deficits resulting from these negative expectations – specifically, a difficulty in understanding that students can be motivated, and little or no effort to motivate students, respectively – appear identical across the universal and personal domains of perceived inefficacy.

The key difference that is observed between these domains is the presence or absence of an affective deficit. When the expectations are tied to a sense of universal helplessness, there is no affective impact, as the teacher has no sense of responsibility regarding student motivation. However, when there is a sense of personal inefficacy, the teacher is comparing their own failure to motivate students against their belief that teachers should be able to motivate students; as a result, there is a sense of shame or guilt tied to this perceived discrepancy in personal teaching competence (Ashton & Webb, 1986).

Table 6
*Comparison of universal and person sense of teaching inefficacy*

<table>
<thead>
<tr>
<th>Low Sense of Teacher Efficacy</th>
<th>Universal Sense of Inefficacy (Belief in universal inability of teachers to motivate students)</th>
<th>Personal Sense of Inefficacy (Belief in one’s personal sense of incompetence)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Difficulty in learning that teachers can motivate students</td>
<td>Little effort expended in attempting to motivate students</td>
<td>Little or no stress, as no sense of responsibility for motivating students</td>
</tr>
</tbody>
</table>
This subtle yet key difference between domains of teacher efficacy represents a pathway to understanding the importance of teacher development, as well as the utility of ecological analysis for investigation of the environmental processes that promote this development (Bronfenbrenner, 1976). It is of note that there are four basic assumptions operating during ecological analysis, two of which are of particular importance in understanding the interplay between teacher development and systems change (Ashton & Webb, 1986). The first such assumption is that the observed behavior is a function of the individual’s perception. This assumption leads logically to the observation that one must understand the relevant (though subjective) definition of the existing situation in order to understand the individual’s behavior. The second assumption of importance is that the observed behavior is a function of the context within which individual interactions occur. Again, a logical conclusion of this assumption is that behavior is in large part dependent upon the environment in which it occurs.

In attempting to address the first of these assumptions – the analysis of subjective perceptions – within teachers’ sense of efficacy, there are many important findings in the research. Medley found (1978) that most studies claiming to examine “teacher effectiveness” did not include teacher goals or the perceptions they have of their environment. This resulted in a majority of studies evaluating teachers using effectiveness standards that may or may not have matched the standards teachers were using for their own judgment of effectiveness (Medley, 1978). One example of this mismatch was Jackson’s study (1968), which used student achievement scores as the sole
outcome measure of teacher effectiveness, even though most teachers do not define their effectiveness in terms of such scores (Ashton & Webb, 1986).

Interestingly, more recent research indicates that not only is this mismatch persistent (e.g., Ellett & Garland, 1987; Kyriakides & Creemers, 2008; Loup, Garland, Ellett, & Rugutt, 1997), it would also appear to be pervasive, in that administrators and other school personnel continue to use subjective measures (e.g., classroom observations, values-based rating scales) to determine teacher effectiveness (Kyriakides, 2005; Peterson, 1987; Stronge, Helm, & Tucker, 1995; Stronge & Ostrander, 1997).

Another issue with failure to understand subjective perceptions is the difficulty of altering inappropriate behaviors, when such behaviors are maintained by subjective beliefs that they are appropriate (Fenstermacher, 1979). Examples of such anomalous behaviors abound in the research on teachers’ classroom control, from success expectancies of instructional interaction (Cooper, Burger, & Seymour, 1979), to teacher attribution of classroom management problems (Metz, 1978). These two studies in particular promote the idea that classroom context is a major factor in teachers’ perceived self-efficacy.

The second assumption of ecological assessment – that behavior is a function of the context within which individual interactions take place, resonates with Bronfenbrenner’s (1976) description of the educational environment. It is here that we find the critical framework for identifying the variables that impact teachers’ sense of efficacy, within the “nested” nature of educational structures (Brim, 1975). The first such structures are those which make up the microsystem, or immediate setting for the teacher (typically the classroom), including student and teacher characteristics (e.g., Maccoby
and Jacklin, 1974; Garrett 1977), class size (e.g., Glass & Smith, 1979; Cahen, Filby, McCutcheon, & Kyle, 1983), activity structures (e.g., Bossert, 1979; Carew & Lightfoot, 1979), teacher ideology (e.g., Bernier, 1981; Mosenthal, 1984), and role definitions (e.g., Dreeben, 1973; Gehrke, 1981; Metz, 1978).

The next layer of structures includes those which constitute Brim’s (1975) mesosystem, the interrelations between the major settings of teachers. Examples of such mesosystems include school size and demographics (e.g., Anderson, 1968; Larkin, 1973), school norms (e.g., Leacock, 1969; Cohen, 1972), collegial relations (e.g., Holland, 1973; Super, 1970), principal-teacher relations (e.g., Leithwood & Montgomery, 1982), decision-making structures (e.g., Hornstein, Callahan, Fisch, & Benedict, 1968; Goodlad, 1975), and home-school relations (e.g., Laosa, 1982).

The third strata of educational structures is the exosystem; those social structures influencing the teachers’ settings. These include legislative and judicial mandates (e.g., Sarason, 1982; Wise, 1979), as well as the nature of the school district itself (Bidwell & Kasarda, 1975; Gross & Herriott, 1965; Cichon & Koff, 1978; Kalis, 1980). The last, and most pervasive layer of structures is the macrosystem (Brim, 1975), which are those cultural beliefs or ideologies which impact the thought and behavior of teachers, as well the systems which directly impact teachers. These include the conceptions of the learner (e.g., Weiner, 1980; Dweck, 1976), and popular conceptions of the role of education (e.g., Ashton & Webb, 1986; Jackson, 1968).

Within the overarching beliefs which make up the macrosystem, a key point related to teacher self-efficacy is to be found. If the basic assumption of our educational system is that the process of education results in success and advancement for those
persons who are 1) motivated, and 2) have the abilities to make use of the opportunities offered, then the “immediate and direct assumption” when people fail is that the person lacks motivation, ability, or both (Ashton & Webb, 1986). The paramount point here is that failure is being defined as a fault within the student, meaning that the teacher plays no role in this process. If this is so, then the teacher has no reason to question or challenge their perceptions of efficacy or educational equity (Ashton & Webb, 1986; Jackson, 1968).

Summary

The research examined in this review has shown a need for a conceptual change within the educational system, as evidenced by the contemporary movement in legislation from a focus on streamlining the educational process to improving and supporting student outcomes. While recent research into the use of Response to Intervention (RtI) supports its validity and utility in promoting the desired outcomes in achievement for all students, RtI implementation is still in its infancy within our nation’s schools.

In trying to scale up implementation efforts, from individual schools and districts to coordinated and comprehensive initiatives at the state level, the extant research into systems change theory and processes indicates the importance of fostering consensus (e.g., shared beliefs and foundational knowledge) among the key stakeholders. Given the structure and nature of our educational framework, classroom teachers represent the primary and most visible interface between students and schools. As such, any efforts at building consensus for change in our educational system will hinge upon the ability of teachers to understand, accept, and enact a major conceptual change in their behavioral repertoire.
Examination of the research on teacher self-efficacy reveals a gap in the literature surrounding the nature of the relationship between educator beliefs regarding a necessary skill and their self-perceived competency with that skill. For instance, does believing a skill or trait to be valuable hinge upon a corresponding perception of competency in that skill; conversely, does perception of competency in a particular skill relate to an assignation of value or worth to that skill? To follow this line of questioning, does any such relationship between beliefs and self-perceived competency change in nature depending upon the preexisting level of beliefs? In other words, does having a higher (or lower) level of belief in the value of a skill impact the effectiveness of professional development aimed at increasing competency in that skill?
Chapter 3: Methods

The purpose of this chapter is to provide a detailed description of the current study’s methodology, including information about the participants, instruments used, data collection procedures and timelines, and data analysis procedures.

Participants

Demonstration Schools. A total of 40 schools within 8 school districts were selected, via a competitive application process, to participate in the PS/RtI project during the 2007-08 school year. All of Florida’s 67 school districts were invited to submit proposals for up to six schools to begin model implementation. District leadership personnel (e.g., Exceptional Student Education Directors, Superintendents) received the Requests for Proposals (RFPs), and attended one of three Bidder Conferences, each of which provided an overview of the Project’s application submission requirements.

Twelve of the eligible 67 school districts (18%) submitted applications to the project, each of which was evaluated and scored independently by two or more reviewers from the Project Leadership Team. A standard evaluation rubric (see Appendix A) was used for scoring, which used 11 items to assess the applications’ conveyance of previous experience with similar initiatives, level of commitment with respect to the Project, willingness to collect and disseminate district- and school-level data, and commitment to providing the necessary resources and personnel. Final decisions as to district participation were based upon the average application score across the independent
reviewers, and the degree of “match” with other applicant districts on school and student demographics (see Table 7 below).

A total of 40 demonstration schools were selected from the eight represented districts, with the number of demonstration schools within each district ranging from three to seven. School size and student demographics varied across districts, as shown in Table 8 below.

Table 7
School and student demographics for demonstration and comparison buildings

<table>
<thead>
<tr>
<th>District (Code)</th>
<th>Student Population</th>
<th>Percentage ethnic minority</th>
<th>Percentage Female</th>
<th>Percentage LEP</th>
<th>Percentage Free/Reduced Lunch</th>
<th>Primary exceptionality percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>6036</td>
<td>29.2</td>
<td>47.1</td>
<td>2.3</td>
<td>30.3</td>
<td>30.9</td>
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<tr>
<td>13</td>
<td>10409</td>
<td>97.2</td>
<td>47.3</td>
<td>34.9</td>
<td>90.0</td>
<td>19.3</td>
</tr>
<tr>
<td>44</td>
<td>5463</td>
<td>41.9</td>
<td>47.4</td>
<td>10.8</td>
<td>3.2</td>
<td>25.0</td>
</tr>
<tr>
<td>51</td>
<td>9182</td>
<td>26.2</td>
<td>47.9</td>
<td>8.7</td>
<td>57.4</td>
<td>21.9</td>
</tr>
<tr>
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<td>8268</td>
<td>43.5</td>
<td>47.3</td>
<td>10.9</td>
<td>51.9</td>
<td>24.5</td>
</tr>
<tr>
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<td>4951</td>
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<td>50.5</td>
<td>7.2</td>
<td>58.1</td>
<td>18.1</td>
</tr>
<tr>
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<td>10239</td>
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<td>24.0</td>
</tr>
<tr>
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<td>3543</td>
<td>18.2</td>
<td>47.6</td>
<td>3.5</td>
<td>50.7</td>
<td>16.5</td>
</tr>
</tbody>
</table>

Comparison Schools. In order to provide a method of comparison for model implementation efforts, each district was required to propose a matched comparison school for each demonstration school proposed. This resulted in 36 comparison schools proposed by the eight districts, each of which was examined by the Project Leadership Team for degree of similarity between matched sets of schools. This similarity judgment was based upon visual analysis of data for school and student demographics, leadership philosophy, and participation in other state projects or initiatives.
Table 8  
*School and student demographics for selected demonstration schools*

<table>
<thead>
<tr>
<th>District (Code)</th>
<th>Average Demonstration school population</th>
<th>Average Percentage ethnic minority</th>
<th>Average Percentage Female</th>
<th>Average Percentage LEP</th>
<th>Average Percentage Free/Reduced Lunch</th>
<th>Average Primary exceptionality percentage</th>
</tr>
</thead>
<tbody>
<tr>
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<td>35</td>
<td>47.4</td>
<td>2.6</td>
<td>29.9</td>
<td>27.4</td>
</tr>
<tr>
<td>13</td>
<td>738.5</td>
<td>96.4</td>
<td>46.4</td>
<td>35.9</td>
<td>89.6</td>
<td>17.6</td>
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<tr>
<td>44</td>
<td>683.7</td>
<td>45.2</td>
<td>47.7</td>
<td>11.5</td>
<td>2.8</td>
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<td>27.6</td>
<td>47.3</td>
<td>9.1</td>
<td>55.2</td>
<td>22.3</td>
</tr>
<tr>
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<td>875</td>
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<td>24.7</td>
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</tr>
<tr>
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<td>1.2</td>
<td>35.1</td>
<td>23.6</td>
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<td>17.2</td>
<td>48.8</td>
<td>4.2</td>
<td>46.1</td>
<td>14.9</td>
</tr>
</tbody>
</table>

After analysis, three of the proposed 36 comparisons were deemed not to be appropriate, due to being “specialty schools,” which include additional grade levels of students, as well as incorporating substantively different leadership philosophies.

Additional comparison matches could not be provided by the two districts containing these inappropriate comparison schools, due to their small size, which resulted in a total of 33 matched comparison schools. Table 9 below provides summative district-level data for matched comparison schools.
Table 9
School and student demographics for selected comparison schools

<table>
<thead>
<tr>
<th>District (Code)</th>
<th>Average Comparison school population</th>
<th>Average Percentage ethnic minority</th>
<th>Average Percentage Female</th>
<th>Average Percentage LEP</th>
<th>Average Percentage Free/Reduced Lunch</th>
<th>Average Primary exceptionality percentage</th>
</tr>
</thead>
<tbody>
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<td>10</td>
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<td>24.2</td>
<td>46.9</td>
<td>2</td>
<td>28.6</td>
<td>31.4</td>
</tr>
<tr>
<td>13</td>
<td>996.3</td>
<td>97.8</td>
<td>48</td>
<td>34.2</td>
<td>90.2</td>
<td>20.6</td>
</tr>
<tr>
<td>44</td>
<td>680.5</td>
<td>32</td>
<td>46.7</td>
<td>8.5</td>
<td>4.5</td>
<td>26.1</td>
</tr>
<tr>
<td>51</td>
<td>928</td>
<td>24.7</td>
<td>48.6</td>
<td>8.3</td>
<td>59.5</td>
<td>21.4</td>
</tr>
<tr>
<td>52</td>
<td>648.8</td>
<td>43.9</td>
<td>47.8</td>
<td>12.1</td>
<td>52.4</td>
<td>24.2</td>
</tr>
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<td>919.7</td>
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</tr>
<tr>
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<td>600</td>
<td>20.2</td>
<td>45.3</td>
<td>2.1</td>
<td>59.7</td>
<td>19.7</td>
</tr>
</tbody>
</table>

Design of the study

A quasi-experimental design was used to address the research questions for this study, which examined the relationship between educator beliefs and perceived competence, as well as how the administration of professional development impacts this relationship. The research questions were addressed via examination and analysis of existing data; specifically, previously collected survey response data within a database from the first year of the Florida PS/RtI Project, an ongoing 3-year statewide school reform initiative that was reviewed and approved by the University of South Florida Institutional Review Board (IRB).

The independent variables for this study included the administration of professional development, and level of educator self-reported beliefs. The dependent variables included level of educator self-reported skills and self-reported frequency of associated skill usage in the schools.
Measures

As systemic implementation of a PS/RtI model only recently has been attempted in schools, empirically validated measures of the PS/RtI process were not available in the literature. Therefore, instruments were collected from existing district and state initiatives, to be used as a primary source for creating instruments for the Florida PS/RtI Project. In addition, systems change and PS/RtI implementation literature was investigated to determine key variables for assessment within the Project. Examples of these variables include stakeholder consensus with respect to change, identification of strengths and weaknesses via needs assessments, use of a problem-solving process for planning and decision-making, as well as monitoring progress toward desired goals (Curtis & Stollar, 2002). In addition, Noell and Gansle (2006) suggest that integrity of implementation is a critical piece when implementing a PS/RtI model. Based upon the literature review and examination of existing instruments, The Florida PS/RtI Project created four survey instruments to access and measure several constructs identified as key variables by systems change and PS/RtI research (e.g., Curtis & Stollar, 2002; Noell & Gansle, 2006).

Because these measures purported to examine educators’ beliefs, perceived skills and practices associated with the model, each instrument was reviewed by an Educator Expert Validation Panel (EEVP) composed of educators from a neighboring school district with experience regarding PS/RtI practices. The number and types of educators comprising the EEVP was determined through discussion, by Project staff, as to categories of educators who would be likely to be involved in implementation of PS/RtI.
After creating a representative sample framework for the panel, a district contact provided educators fitting the provided descriptions.

Validation panel response forms (see Appendix B) for the surveys were disseminated to two special education teachers, five general education teachers, two school psychologists, two guidance counselors, two social workers, one reading specialist, one behavior specialist, three school administrators, three district administrators, and three program supervisors. The 24 panel members were asked to provide feedback regarding the content and clarity of each survey item, and to offer suggestions for adding or subtracting items. Upon returning the completed validation panel forms for all surveys, a $100 payment was made to the panel member by the Project. Completed validation forms were received from 14 panel members: one general education teacher, two special education teachers, one school administrator, two school psychologists, two guidance counselors, two social workers, three district administrators, and one program supervisor.

Upon completion of the validation process, feedback received from the EEVP members was reviewed by Project staff and revisions to the surveys were made. For each survey, descriptive statistics were used to determine the proportion of respondent agreement as to item content and clarity. A threshold level of 80% agreement (i.e., 80% of panel members selected good when reviewing a given item) was used as the criterion for retaining an item as written. When agreement from the panel members was below 80%, Project staff reviewed and discussed feedback from disagreeing respondents (i.e., those who selected one of the four responses indicating that some change was needed in terms of how the item was written; see Appendix B). This feedback was discussed until
Project staff reached consensus regarding how to proceed with revising the item. Revisions were made to the majority of items where agreement was below 80%, after which agreement was recalculated and typically exceeded 80%. It should be noted that a few items displaying less than 80% EEVP agreement were not revised; this occurred when panel members incorrectly stated that the item was grammatically incorrect (e.g., For items where the subject of the sentence was the word ‘data,’ some panel members provided feedback that the word ‘are’ should be changed to ‘is’).

Of the instruments created by the Project, three were used for the purposes of the current study: the Beliefs Survey, the Perceptions of RtI Skills Survey, and the Perceptions of Practices Survey. A descriptive overview of each instrument follows.

**Beliefs Survey.** The purpose of the Beliefs Survey (BS) was to assess the beliefs of educators regarding the provision of services to students within an RtI model. The Beliefs Survey has 27 items assessing philosophy of service delivery, as well as beliefs about core instruction, student assessment, planned intervention, and determination of eligibility for special education services. A 5-point Likert-type scale was used for the Beliefs Survey, with response choices ranging from strongly disagree to strongly agree (See Appendix C for a copy of the Beliefs Survey). The survey was administered during the Fall of 2007 and Spring of 2008 (see Appendix F for the Year 1 Survey Administration Rubric) to members of each of the School Based Leadership Teams in all 40 pilot schools, as well as all instructional staff in 62 pilot and comparison schools involved in the Florida Problem-Solving/Response to Intervention Project. It should be noted that instructional staff data were not received from 5 of the pilot and comparison schools, due to failure of trainers to administer required surveys and/or submit the
completed surveys to Project staff for collection, coding, entry and analysis. As a result, a total of 2,430 Beliefs surveys were collected and analyzed for the purposes of the following analyses.

In order to determine the pattern of relationships among the items on the Beliefs survey, an exploratory factor analysis (EFA) was conducted. An examination of the eigenvalues, the percent of variance explained by each factor, and the scree plot indicate that three factors best illustrate the relationship among the items. In addition, the standardized regression coefficients were examined to determine which items were best described by each of the three factors. The results of this EFA are represented in Table 10 below. As shown in Table 10, the item content of the Beliefs Survey was conceptualized as falling within one of three categories: Factor One – “Student Ability” - which related to the ability of students with disabilities to achieve academic benchmarks; Factor Two – “Data Usage,” which related to data-based decision-making; and Factor Three – “Instruction,” which related to the functions of core and supplemental instruction. Additionally, items 6, 18, 19, and 26 were not accounted for by any of the three factors.

Following factor analysis, further analyses were conducted to determine internal consistency for the Beliefs Survey items constituting the three factors. The Cronbach alpha coefficients for each of the factors were: Factor One=0.87; Factor Two $r=0.79$; and $r=0.85$ for Factor Three.
Table 10
Beliefs Survey Factor Descriptions

<table>
<thead>
<tr>
<th>Factor-Related Content</th>
<th>Constituent Survey Items</th>
<th>Factor Nomenclature</th>
</tr>
</thead>
<tbody>
<tr>
<td>Factor One: Ability of students with disabilities to achieve academic benchmarks.</td>
<td>9A, 9B, 10A, 10B, 11A, 11B</td>
<td>“Student Ability”</td>
</tr>
<tr>
<td></td>
<td>(6 items total)</td>
<td></td>
</tr>
<tr>
<td>Factor Two: Data-based decision-making</td>
<td>12, 13, 14, 15, 16, 17, 20, 21, 22, 23, 24, 25, 27</td>
<td>“Data Usage”</td>
</tr>
<tr>
<td></td>
<td>(13 items total)</td>
<td></td>
</tr>
<tr>
<td>Factor Three: Functions of core and supplemental instruction.</td>
<td>7A, 7B, 8A, 8B</td>
<td>“Instruction”</td>
</tr>
<tr>
<td></td>
<td>(4 items total)</td>
<td></td>
</tr>
<tr>
<td>Unrelated</td>
<td>6, 18, 19, 26</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td>(4 items total)</td>
<td></td>
</tr>
</tbody>
</table>

Perceptions of Skills Survey. The Perceptions of Skills (PS) Survey was intended to assess the perceptions of educators regarding the degree to which they possess skills consistent with an RtI process. The 57-item Perceptions of RtI Skills Survey uses a 5-point frequency scale for each item, with response choices ranging from “I do not have this skill at all” to “I am highly skilled in this area and could teach others this skill” (See Appendix D for a copy of the PS Survey).

During the Fall of 2007 and Spring of 2008 (see Appendix F for the Year 1 Survey Administration Rubric), the Perceptions of RtI Skills survey was administered to members of each of the School Based Leadership Teams in all 40 pilot schools, as well as all instructional staff in 62 pilot and comparison schools involved in the Florida Problem-Solving/Response to Intervention Project. A total of 2,184 Perceptions of RtI Skills surveys were collected and analyzed for the purpose of the following analyses.
In order to determine the pattern of item relationships on the Perceptions of RtI Skills survey, an EFA was conducted. An examination of the eigen values, percent of variance explained by each factor, and the scree plot indicate that the item interrelationships are best illustrated through the use of three factors. In addition, the standardized regression coefficients were examined to determine which items were best described by each factor. The results of the PS EFA are presented in Table 11 below.

Table 11

<table>
<thead>
<tr>
<th>Perceptions of RtI Skills Survey Factor Descriptions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Factor One: Educators’ perceptions of RtI skills in academics.</strong></td>
</tr>
<tr>
<td><strong>Factor Two: Educators’ perceptions of RtI skills in behavior.</strong></td>
</tr>
<tr>
<td><strong>Factor Three: Educators’ perceptions of RtI skills in accessing, interpreting, and graphing data.</strong></td>
</tr>
</tbody>
</table>

As can be seen, the items from the PS Survey were considered to fall within one of three content categories: Factor One – “Academic Skills,” which related to educators’ perceptions of RtI skills in academics; Factor Two – “Behavior Skills,” which related to educators’ perceptions of RtI skills in behavior; and Factor Three – “Data Skills,” which
related to educators’ perceptions of skills in accessing, interpreting, and graphing data. It is of note that all items on the Perceptions of RtI Skills survey were accounted for by the three factors.

Follow-on internal consistency reliability analyses yielded a Cronbach alpha coefficient = 0.98 for Factor One; Factor Two \( r = 0.97 \); and \( r = 0.94 \) for Factor Three.

Perceptions of Practices Survey. The Perceptions of Practices (PP) Survey was designed to assess the perceptions of educators with respect to the presence and frequency of critical PS/RtI practices occurring in their schools.

The 42-item Perceptions of Practices Survey used a 5-point frequency scale for all items, with response choices ranging from “never occurs” to “always occurs” (See Appendix E for a copy of the PP Survey). During the Fall of 2007 and Spring 2008 (see Appendix F for the Year 1 Survey Administration Rubric), the Perceptions of Practices Survey was administered to members of each of the School Based Leadership Teams in all 40 pilot schools, as well as all instructional staff in 62 pilot and comparison schools involved in the Florida Problem-Solving/Response to Intervention Project. A total of 2,140 Perceptions of Practices surveys were collected and analyzed for the purpose of the following analyses.

In order to determine the pattern of item interrelationships on the Perceptions of Practices survey, an EFA was conducted. Examination of the eigen values, percent of variance explained by each factor, and the scree plot indicates that the item interrelationships are best illuminated through the use of two factors. In addition, the standardized regression coefficients were examined to determine which items best fit each of the two factors. The results of the EFA are presented in Table 12 below. As can be
observed, the items contained within the Perceptions of Practices Survey are
categorized as falling within one of two categories: Factor One – “Behavioral
Practices,” which relates to educators’ perceptions of educational practices in behavior;
and Factor Two – “Academic Practices,” which relates to educators’ perceptions of
practices in academics.

Table 12
*Perceptions of Practices Survey Factor Descriptors*

<table>
<thead>
<tr>
<th>Factor-Related Content</th>
<th>Perceptions of Practices (PP) Survey EFA</th>
<th>Constituent Survey Items</th>
<th>Factor Nomenclature</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>(21 items total)</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>(21 items total)</td>
<td></td>
</tr>
</tbody>
</table>

Follow-on analyses investigating internal consistency reliability for the PP survey
resulted in a Cronbach alpha coefficient = 0.97 for Factor One, and \( r = 0.96 \) for Factor
Two.

**Procedures**

*Professional Development Training.* Project staff provided initial training to the
demonstration districts and schools. Specifically, the three Regional Project Coordinators
and the Project Leader provided PS/RtI training to all district and school leadership
teams, as well as to the school coaches. The trainings followed a 2-1-1-1 format for Year 1 of the training, with 2 days of training provided early in the fall, 1 day provided later in the fall, 1 day provided in the winter, and 1 day provided in the spring. Content covered during the first year of training included an overview of the PS/RtI model, legislative and policy issues affecting model implementation, systems change procedures, problem identification, Tier I assessment and instruction interventions, and data collection and progress monitoring.

In addition to scheduled training sessions, a two-tiered system of technical assistance provision was implemented. At the top tier, Regional Coordinators provided need-based assistance to the PS/RtI Coaches, with respect to the unique needs of the schools and districts served by the Coach in question. These needs were determined via the Coaches’ responses on Beliefs and Skills assessments administered during Coaches’ training, as well as from needs assessments and various outcome data from the Coaches’ schools. The secondary tier of technical assistance was that provided by the Coaches to the School-Based Leadership Teams and instructional staff, again based upon the unique needs identified at the school level. Determination of school, student, and systemic needs was based upon a variety of data assessing skills that educators may need additional support to master.

Pilot School coaches provided PS/RtI training to the remainder of the school staff. This training included an overview of the PS/RtI model, as well as policy and legislative issued impacting model implementation. In addition, Coaches provided as-needed supplemental training to district leadership teams, school leadership teams, and school staff. This supplemental training was generated to address goals and objectives of the
individual schools and districts, as determined by needs assessment and outcome data. Content of this training included specific components of the PS/RtI model, practices and procedures of assessment and intervention, and using databases to facilitate data-based decision-making.

**Data Collection and Data Entry.** Data collected during the ongoing Project’s first year of implementation were used to address research questions for this study. This information was collected by multiple individuals from multiple sources. The instruments relevant to this study (i.e., the Beliefs Survey, Perception of Practices Survey, and Perception of RtI Skills Survey) were administered to members of each of the School Based Leadership Teams in all 40 pilot schools, as well as all instructional staff in 62 pilot and comparison schools involved in the Florida Problem-Solving/Response to Intervention Project. As mentioned earlier, data were collected from instructional staff in 62 (of 67) schools. The five iterations of missing data represent buildings where a) school Coaches failed to administer Surveys during day 1 training, or b) completed Surveys were not submitted by Coaches to the Project for collection, entry and analysis. Survey administrations occurred during School Based Leadership Team trainings, staff trainings, and staff meetings (see Appendix F for the Year 1 Survey Administration Rubric). The surveys were printed using a format that permitted direct scanning of each participant’s survey. To allow for comparison at the individual respondent level, each survey contained a space for participants to enter a self-generated identification number, as well as a request that they continue to use this ID number on all subsequent surveys. In addition, the surveys ensured confidentiality by using a six-digit code corresponding to an individual district and school, thereby removing the necessity for collecting
identifying information from the responding individual. Each survey was administered during Fall of 2007 (pre-training) and Spring of 2008 (post-training), to provide training impact data.

The Regional Coordinators and Coaches were trained to administer the surveys and to answer questions arising during survey administration. Graduate Assistants were trained by Project staff to scan each completed survey into a database created by the Project. The integrity of the scanning process was monitored by routinely selecting surveys for “scan checks.” Fifteen percent of randomly selected surveys were checked for accuracy of entry by a Graduate Assistant who did not scan the surveys, and inter-rater agreement estimates were calculated. Inter-rater agreement was estimated by dividing the total number of erroneous data entries (if any) by the total number of data entries made, then multiplying by 100. When inter-rater agreement estimates (Range: 80 – 100%; M=96.75%) were below 90%, the relevant batch of data entered was rechecked by the Graduate Assistants.

Analyses

Descriptive and inferential analyses were conducted to address each research question. For all questions, the individual buildings were considered as the unit of analysis.

Research question One: *What is the relationship between beliefs about a training objective, and the self-rated perception of skills and frequency of observed practices associated with that objective?* To examine this relationship, the data used for the training objective included calculated averages of the items constituting the “Data Usage” and “Instruction” Factors from the Fall 2007 Beliefs Survey administration; the data used for
self-perception of skills and practices included calculated averages of the items constituting the “Academic Skills” and “Data Skills” Factors from the Fall 2007 PS Survey, as well as the “Academic Practices” Factor from the Fall 2007 PP Surveys. Table 13 below presents a graphical representation of the various Survey Factors used in Research Question One. The descriptive data included the means and standard deviations, at the building level, for the relevant Factor scores from the administered Beliefs, Perceptions of Skills (PS), and Perceptions of Practices (PP) surveys. Inferential analyses included calculation of the Pearson product-moment correlation coefficient (PPMCC) between mean building Beliefs Survey Factor scores and their corresponding Perceptions of Skills Survey mean Factor scores, as well as between mean Beliefs Survey Factor scores and Perceptions of Practices Survey Factor scores.

Table 13  
Operational definitions for Research Question One

<table>
<thead>
<tr>
<th>Training Objective</th>
<th>Educator Belief (Beliefs Survey)</th>
<th>Self-rated Skill Level (PS Survey)</th>
<th>Frequency of Observed Practices (PP Survey)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use of Data</td>
<td>“Data Usage” (Factor Two)</td>
<td>“Data Skills” (Factor Three)</td>
<td>(N/A)</td>
</tr>
<tr>
<td>Academic Instruction</td>
<td>“Instruction” (Factor Three)</td>
<td>“Academic Skills” (Factor One)</td>
<td>“Academic Practices” (Factor Two)</td>
</tr>
</tbody>
</table>

Research question Two: What are the effects of specific skills training on the relationship between self-reported beliefs, and associated perception of skills and frequency of observed practices? To investigate these effects, the data for skills training included calculated averages of constituent items from the “Data Usage” and “Instruction” Factors of the Fall 2007 and Spring 2008 Beliefs Survey; similarly, the data
used for change in self-reported skill level and observed practices included calculated
averages of the items constituting the “Academic Skills” and “Data Skills” Factors of the
Fall 2007 and Spring 2008 PS Survey, as well as the “Academic Practices” Factor of the
Fall 2007 and Spring 2008 Perceptions of Practices Surveys. Table 14 represents a
graphic organizer for the Survey Factors utilized in Research Question Two. The
descriptive data included the means and standard deviations (for Fall 2007 and Spring
2008), at the building level, for the relevant Factor scores from the administered Beliefs,
Perceptions of Skills (PS), and Perceptions of Practices (PP) surveys. Inferential analyses
for this research question consisted of Time One (Fall 2007) and Time Two (Spring
2008) sets of PPMCCs between mean building Beliefs survey Factor scores and their
corresponding PS and PP Survey mean Factor scores. In addition, a comparison of
correlations – in essence, a correlation of correlatons – was used.

The notion of examining differences in specified correlations across time required
calculating the differences in Fisher $r$-to-$Z$ transformed $r$s within the Pearson-Filon
statistic (ZPF; e.g., Raghunathan, Rosenthal, & Rubin, 1996). While a detailed
description of the ZPF statistic is beyond the scope of this study, a brief explanation
follows. The interested reader is referred to an elegant overview of the ZPF statistic
offered by Raghunathan, Rosenthal, and Rubin (1996). For the purposes of the current
study, the calculation of the ZPF statistic is expressed in Equations 1 and 2 below:

$$ZPF = \sqrt{\frac{N-3}{2}} (Z_{13} - Z_{24})A$$

where $Z$ represents Fisher’s $Z_r$ transformation of $r$:

$$Z_r = \frac{1}{2} log_e \left(\frac{1+r}{1-r}\right)$$
Furthermore, because the two administrations were dependent by definition, an adjustment for non-independence – normally signified by $A$ – was necessary for comparison of these correlated but non-overlapping correlations. Equation 3 below presents a commonly accepted approximation of $A$, termed $A_{\text{approx}}$:

$$A_{\text{approx}} = 1 + \frac{\text{ave}(r_{\text{other}}^2)}{1 + \text{ave}(r_{\text{test}}^2) + 2\text{ave}(r_{\text{test}})}$$

where $\text{ave}(r_{\text{other}}^2)$ is the average $r^2$ among the non-tested correlations, $\text{ave}(r_{\text{test}}^2)$ is the average $r^2$ of the two correlations being tested, and $\text{ave}(r_{\text{test}})$ is the average $r$ of the two correlations being tested (Raghunathan, Rosenthal, & Rubin, 1996).

As displayed in Table 14 above, the correlations of interest for this research question can be broken down by training objective. For the “Use of Data” training objective, the relevant correlations are those between Time One and Time Two Data Usage Beliefs scores, and between Time One and Time Two Data Skills scores. For “Academic Instruction (Skills),” the relevant correlations include Time One and Time Two Instruction Beliefs scores, and Time One and Time Two Academic Skills scores; similarly, the “Academic Instruction (Practices)” objective makes use of correlations between Time One and Time Two Instruction Beliefs scores, and Time One and Time Two Academic Practices scores.
Table 14
Operational definitions for Research Question Two

<table>
<thead>
<tr>
<th>Training Objective</th>
<th>Variable</th>
<th>Fall 2007</th>
<th>Spring 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use of Data</td>
<td>Educator Belief</td>
<td>Time One</td>
<td>Time Two</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Data Usage”</td>
<td>“Data Usage”</td>
</tr>
<tr>
<td></td>
<td>Self-Rated Skill Level</td>
<td>Time One</td>
<td>Time Two</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Data Skills”</td>
<td>“Data Skills”</td>
</tr>
</tbody>
</table>

Use of Data ZPF

<table>
<thead>
<tr>
<th>Use of Data</th>
<th>Educator Belief</th>
<th>Time One</th>
<th>Time Two</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>“Instruction”</td>
<td>“Instruction”</td>
</tr>
</tbody>
</table>

Academic Instruction ZPFs

Research question three: What is the relationship between initial (pre-training) and time two (post-training) measures of self-reported beliefs and perceived skills related to data usage, and of self-reported beliefs, perceived skills, and observed practices related to academic instruction? To investigate these relationship, the data used for initial measures of belief included calculated averages of items constituting the “Data Usage” and “Instruction” Factors from the Fall 2007 Beliefs Survey. As with Research Question Two, the data used for change in self-reported skill level and observed practices included calculated averages of the items constituting the “Academic Skills” and “Data Skills”
Factors of the Fall 2007 and Spring 2008 PS Survey, as well as the “Academic Practices” Factor of the Fall 2007 and Spring 2008 Perceptions of Practices Surveys. Table 15 below presents the Survey Factors used for Research Question Three. The descriptive data included the means and standard deviations (for Fall 2007 and Spring 2008), at the building level, for the relevant Factor scores from the administered Beliefs, Perceptions of Skills (PS), and Perceptions of Practices (PP) surveys. Inferential analyses for this research question included two multiple regression analyses, using initial Perceptions of RtI Skills, Perceptions of Practices and Beliefs Survey scores as predictor variables against the criterion variable of final Perceptions of RtI Skills and Perceptions of Practices Survey scores.

Table 15
Operational definitions for Research Question Three

<table>
<thead>
<tr>
<th>Variable</th>
<th>Use of Data training objective</th>
<th>Academic Instruction training objective</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Time One</td>
<td>Time Two</td>
</tr>
<tr>
<td>Educator Belief</td>
<td>Data Usage (Fall 2007)</td>
<td>N/A</td>
</tr>
<tr>
<td>Self-Rated Skill Level</td>
<td>Data Skills (Fall 2007)</td>
<td>Data Skills (Spring 2008)</td>
</tr>
<tr>
<td>Frequency of Observed Practice</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Delimitations

This study focused upon the relationship between elementary school educator beliefs about the various components of the PS/RtI model, and self-rated levels of
perceived skills and observed practices regarding those same components. Additionally, the study sought to document the impact of professional development administered in related topics upon the above relationship. Research indicates that the PS/RtI model is applicable to secondary schools; however, the resources available for conducting this study (i.e., the existing Project data) necessitated the focus of this study remaining upon the elementary school educator population.

**Limitations**

There were potential threats to internal and external validity for the current study. One such threat to internal validity revolved around the limited control the Project exercised with respect to integrity of PS/RtI implementation within demonstration schools. Given the PS/RtI model’s complexity and number of relevant variables, conclusive statements about control over the independent variables must be made with caution.

Similarly, the Project had no control over non-Project PS/RtI implementation efforts initiated by comparison schools during the period of data collection. This is a very real concern, as changes in state regulations have imposed expectations upon all educators to begin implementation of the PS/RtI model as soon as is practicable. The nature of the Project application process made it possible that some of the “matched” comparison schools proposed by school districts will differ significantly in terms of certain variables (i.e., student and staff demographics, resources available).

There were two general threats to external validity for this study. The first issue was the amount of resources, support, and training offered to demonstration schools by Project staff. This assistance represented a level of power and reassurance that would not
typically be available to “average” schools throughout the state. The second threat concerned the previously mentioned differences in demographic characteristics between demonstration schools and other districts/schools throughout the state, which limited the degree of applicability for this study’s results to other areas.
Chapter 4: Results

This study sought to identify and understand relationships between educators’ perceived skills, observed practices, and stated beliefs – as well as the impact of evidence-based professional development upon those relationships – during the first year of ongoing school-based implementation for Florida’s Statewide Problem-Solving/Response to Intervention (PS/RtI) Project. This chapter of the study describes the participating schools from which data were collected, as well as the results of the data analyses selected to answer each research question.

Research Question One

What is the relationship between beliefs about a training objective, and the self-rated perception of skills and frequency of observed practices associated with that objective? For the purposes of this question, various factors from the Time One (Fall 2007) Beliefs, Perceptions of Skills (PS), and Perceptions of Practices (PP) Surveys were used to measure two training objectives, as well as their associated self-perceived skill levels and observed practices. Table 16 below gives a graphical representation of the defined training objectives, skill levels, and observations of practice discussed herein. As shown, the ‘Use of Data’ training objective included calculated building-level averages of items constituting the Data Usage Factor of the Beliefs Survey, as well as averages of the constituent items from the Data Skills Factor of the PS Survey. Similarly, the “Academic Instruction” training objective encompassed building-level averages of the 4 items on the
Instruction Factor of the Beliefs Survey, as well as averages of the constituent items from the Academic Skills and Academic Practices Factors of the PS and PP Surveys, respectively.

Table 16
*Training objective operational definitions*

<table>
<thead>
<tr>
<th>Training Objective</th>
<th>Variable</th>
<th>Survey Factor</th>
<th>Constituent Items</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use of Data</td>
<td>Beliefs</td>
<td>Data Usage</td>
<td>12, 13, 14, 15, 16, 17, 20, 21, 22, 23, 24, 25, 27 (13 items total)</td>
</tr>
<tr>
<td></td>
<td>Beliefs</td>
<td>Instruction</td>
<td>7A, 7B, 8A, 8B (4 items total)</td>
</tr>
<tr>
<td>Academic Instruction</td>
<td>Skill Levels</td>
<td>Academic Skills</td>
<td>2A, 3A, 4A1, 4B1, 4C1, 4D1, 4E1, 4F1, 5A, 6A, 7A, 8A, 8C, 8E, 9A, 10A, 11A, 12A, 13A, 16, 17, 18A, 18B, 18C, 20C (25 items total)</td>
</tr>
</tbody>
</table>

*Descriptive Statistics*

Descriptive data included the means and standard deviations for the relevant Factor scores from the Beliefs, PS, and PP surveys, a description of which appear in Table 17 below.
To determine whether any relationships exist between training objective beliefs and their associated skills and observed practices, Pearson Product-Moment Correlation Coefficients (PPMCC) were calculated, by building, for each training objective.

Table 17
*Relevant Factor score descriptives for participating schools*

<table>
<thead>
<tr>
<th>Training Objective</th>
<th>Survey Factor</th>
<th>Overall Mean</th>
<th>Observed Range</th>
<th>Standard Deviation (SD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use of Data</td>
<td>“Data Usage”</td>
<td>3.7585</td>
<td>3.2846 – 4.0661</td>
<td>0.15321</td>
</tr>
<tr>
<td></td>
<td>(Skills)</td>
<td>2.8549</td>
<td>2.2417 – 3.7755</td>
<td>0.31078</td>
</tr>
<tr>
<td>Academic Instruction</td>
<td>“Instruction”</td>
<td>3.9201</td>
<td>3.475 – 4.4444</td>
<td>0.1814</td>
</tr>
<tr>
<td></td>
<td>(Skills)</td>
<td>3.4172</td>
<td>2.8079 – 4.0056</td>
<td>0.2714</td>
</tr>
<tr>
<td></td>
<td>“Academic Skills”</td>
<td>4.215</td>
<td>3.7406 – 4.6803</td>
<td>0.2277</td>
</tr>
<tr>
<td>(Practices)</td>
<td>“Academic Practices”</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Correlation Coefficients*

The Pearson product-moment correlation coefficient (PPMCC) was calculated to investigate the relationships between beliefs about a training objective (i.e., mean building Beliefs Survey Factor scores) and associated perceptions of skills and frequencies of observed practices (i.e., mean building Perceptions of Skills and Perceptions of Practices Survey Factor scores). The results are reported in Table 18 and indicated that weak to moderate relationships were observed (N=62; range r=.199 to
Interestingly, the only strong relationship (r=.623, N=62, p<.0001) extant was between “Academic Practices” and “Academic Skills” Factors. This strong intercorrelation – particularly when juxtaposed with the weak correlations involving Beliefs Factors as discussed above, raises questions as to the utility of conceptualizing Academic Practices and Skills factor scores as separate contributors to Academic Beliefs.

Table 18
Correlation matrices for Research Question One

<table>
<thead>
<tr>
<th>Variable</th>
<th>Data Usage Beliefs</th>
<th>Data Skills</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Variable</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ρ&gt;r (H₀:ρ=0)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>N = 62</td>
<td></td>
</tr>
<tr>
<td>Data Usage Beliefs</td>
<td>- .19879</td>
<td>0.1214</td>
</tr>
<tr>
<td>Data Skills</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Variable</th>
<th>Instruction Beliefs</th>
<th>Academic Skills</th>
<th>Academic Practices</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Variable</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>ρ&gt;r (H₀:ρ=0)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>N = 62</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instruction Beliefs</td>
<td>- .22531</td>
<td>0.0783</td>
<td>0.0443</td>
</tr>
<tr>
<td>Academic Skills</td>
<td>-</td>
<td></td>
<td>.62283</td>
</tr>
<tr>
<td>Academic Practices</td>
<td>-</td>
<td></td>
<td>&lt;.0001</td>
</tr>
</tbody>
</table>

Research Question Two

What are the effects of specific skills training on the relationship between self-reported beliefs, and associated perception of skills and frequency of observed practices?

As with the first Question, training objectives on “Use of Data” and “Academic Instruction” were defined via the previously defined Beliefs, PS, and PP Factors; however, there are two key modifications to the question being asked. First, the
acknowledgment of specific skills training indicates that only the 40 demonstration school responses can be used in data analysis. Second, the notion of change over time necessitates the use of Time One (Fall 2007) and Time Two (Spring 2008) survey administrations.

Descriptive Statistics

Table 19
Relevant Factor score Means and SDs for demonstration schools

<table>
<thead>
<tr>
<th>Time Point</th>
<th>Training Objective</th>
<th>Survey Factor</th>
<th>Overall Mean</th>
<th>Observed Range</th>
<th>Standard Deviation (SD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Time One (Fall 2007)</td>
<td>Use of Data</td>
<td>(Beliefs) “Data Usage”</td>
<td>4.09</td>
<td>3.5296 – 4.4923</td>
<td>0.2166</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(Skills) “Data Skills” (Beliefs)</td>
<td>3.135</td>
<td>2.1771 – 3.875</td>
<td>0.4218</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Instruction” (Skills)</td>
<td>4.1701</td>
<td>3.25 – 4.75</td>
<td>0.2898</td>
</tr>
<tr>
<td></td>
<td>Academic Instruction</td>
<td>“Academic Skills” (Practices)</td>
<td>3.639</td>
<td>2.5142 – 4.4852</td>
<td>0.4301</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Academic Practices”</td>
<td>3.86</td>
<td>2.2116 – 4.7798</td>
<td>0.5751</td>
</tr>
<tr>
<td>Time Two (Spring 2008)</td>
<td>Use of Data</td>
<td>(Beliefs) “Data Usage”</td>
<td>4.3306</td>
<td>3.8154 – 4.9231</td>
<td>0.2282</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(Skills) “Data Skills” (Beliefs)</td>
<td>3.4923</td>
<td>1.8542 – 4.7917</td>
<td>0.5227</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Instruction” (Skills)</td>
<td>4.4859</td>
<td>3.7778 – 5.0</td>
<td>0.3135</td>
</tr>
<tr>
<td></td>
<td>Academic Instruction</td>
<td>“Academic Skills” (Practices)</td>
<td>3.9997</td>
<td>3.364 – 4.9</td>
<td>0.3637</td>
</tr>
<tr>
<td></td>
<td></td>
<td>“Academic Practices”</td>
<td>4.1792</td>
<td>3.5038 – 4.8286</td>
<td>0.2982</td>
</tr>
</tbody>
</table>
The descriptive data included the demonstration school means and standard deviations (for Fall 2007 and Spring 2008), at the building level, for the relevant Factor scores from the administered Beliefs, PS, and PP surveys. A description of these data is presented in Table 19 above. To determine whether skills training had any influence on relationships between training objective beliefs and their associated skills and observed practices, dual PPMCCs and their non-overlapping correlations were calculated for each training objective.

**Correlation Coefficients**

The intercorrelations and ZPF calculation results are shown in Tables 20, 21, and 22 below, with the correlations of concern appearing in boldface type. No observed relationships differed significantly from zero.

**Table 20**

*Correlation Matrix and ZPF values for “Use of Data” objective*

<table>
<thead>
<tr>
<th>Variables</th>
<th>Y1 Data Usage Beliefs</th>
<th>Y1 Data Skills</th>
<th>Y2 Data Usage Beliefs</th>
<th>Y2 Data Skills</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y1 Data Usage Beliefs</td>
<td>-</td>
<td>.33784</td>
<td>.23146</td>
<td>.26475</td>
</tr>
<tr>
<td>Y1 Data Skills</td>
<td>.23573</td>
<td>(.23573)</td>
<td>.58462</td>
<td>(.66946)</td>
</tr>
<tr>
<td>Y2 Data Usage Beliefs</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>.20859</td>
</tr>
<tr>
<td>Y2 Data Skills</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

\[ZPF = 0.98\]

\[ZPF_{critical} = 4.92\]
Table 21
*Correlation Matrix and ZPF values for “Academic Instruction (Skills)” objective*

<table>
<thead>
<tr>
<th>Variables</th>
<th>Y1 Instruction Beliefs</th>
<th>Y1 Academic Skills</th>
<th>Y2 Instruction Beliefs</th>
<th>Y2 Academic Skills</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y1 Instruction Beliefs</td>
<td>-</td>
<td>.09354</td>
<td>.22417 (Zr)</td>
<td>.09970</td>
</tr>
<tr>
<td>Y1 Academic Skills</td>
<td>-</td>
<td>-</td>
<td>.61066 (.70997)</td>
<td></td>
</tr>
<tr>
<td>Y2 Instruction Beliefs</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Y2 Academic Skills</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
</tbody>
</table>

ZPF = 2.10
ZPF<sub>critical</sub> = 4.92

Table 22
*Correlation Matrix and ZPF values for “Academic Instruction (Practices)” objective*

<table>
<thead>
<tr>
<th>Variables</th>
<th>Y1 Instruction Beliefs</th>
<th>Y1 Academic Practices</th>
<th>Y2 Instruction Beliefs</th>
<th>Y2 Academic Practices</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y1 Instruction Beliefs</td>
<td>-</td>
<td>-0.05904</td>
<td>.22417 (Zr)</td>
<td>0.07480</td>
</tr>
<tr>
<td>Y1 Academic Practices</td>
<td>-</td>
<td>-</td>
<td>.38156 (.40189)</td>
<td></td>
</tr>
<tr>
<td>Y2 Instruction Beliefs</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0.19436</td>
</tr>
<tr>
<td>Y2 Academic Practices</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

ZPF = 0.76
ZPF<sub>critical</sub> = 4.92

*Research Question Three*

What is the relationship between initial (pre-training) and time two (post-training) measures of self-reported beliefs and perceived skills related to data usage, and of self-reported beliefs, perceived skills, and observed practices related to academic
instruction? As with the first two Questions, the “Use of Data” and “Academic Instruction” training objectives were used, consisting of the previously defined Beliefs, PS, and PP Factor scores. Given that the Question involves change over time, Time One and Time Two factor scores will be used again; however, a key conceptual change within this Question is the use of Time One Beliefs, PS, and PP Factor scores to predict Time Two PS and PP Factor scores. Again, the inclusion of training as an independent variable requires that data analysis be limited to the smaller sample of demonstration schools.

Descriptive Data

The descriptive data included the means and standard deviations for Time One (Fall 2007) and Time Two (Spring 2008), at the building level, for the relevant Factor scores from the administered Beliefs, PS, and PP surveys. These data were previously reported in Table 19 above. To determine the predictive ability of pre-training factor scores, a Multiple Regression Analysis was conducted for each training objective.

Multiple Regression

Regression Analysis for Time Two Data Skills Factor. Results of the multiple regression analysis for the Use of Data training objective are presented in Table 23 below. Calculation of the Coefficient of Multiple Correlation, R, was performed to indicate the strength of relationship between the predictor variables and criterion variable. The R value was 0.59. The Coefficient of Determination, R², indicates the proportion of unique and shared variability explained by all variables, and was calculated as 0.35, which is statistically significant, F(2,37) = 9.83, ρ=.0004, adjusted R²=0.31. The proportion of unexplained variability, 1-R², was calculated as 0.65.
The effect size was calculated to be .54 using the formula \( \frac{R^2}{1-R^2} \). The effect size of .54 is considered to be large (Cohen, 1969). A review of the standardized coefficient indicated that Time One Data Skills had a strong unique contribution, with a significant coefficient (see Table 23).

Table 23

\[ MRA \text{ Results for Time One Data Usage Variables Predicting Time Two Data Skills} \]

<table>
<thead>
<tr>
<th>Variable</th>
<th>B</th>
<th>SE B</th>
<th>ϕ</th>
<th>ρ</th>
</tr>
</thead>
<tbody>
<tr>
<td>Data Usage Beliefs</td>
<td>0.18</td>
<td>0.34</td>
<td>0.08</td>
<td>0.59</td>
</tr>
<tr>
<td>Data Skills</td>
<td>0.69</td>
<td>0.17</td>
<td>0.56</td>
<td>0.0003</td>
</tr>
</tbody>
</table>

Note: \( R^2 = .35 \). \( n=39 \) schools. Data Skills had a significant beta weight.

*Regression Analysis for Time Two Academic Skills.* Results of the multiple regression analysis for the Academic Instruction (Skills) training objective are presented in Table 24 below. Calculation of the Coefficient of Multiple Correlation, \( R \), was performed to indicate the strength of relationship between the predictor variables and criterion variable. The \( R \) value was 0.65. The Coefficient of Determination, \( R^2 \), indicates the proportion of unique and shared variability explained by all variables, and was calculated as 0.43, which is statistically significant, \( F(3,36) = 8.97, \ p = .0001 \), adjusted \( R^2 = 0.38 \). The proportion of unexplained variability, 1-\( R^2 \), was calculated as 0.57.

The effect size was calculated to be .75 using the formula \( \frac{R^2}{1-R^2} \). The effect size of .75 is considered to be large. A review of the standardized coefficient indicated that Time One Academic Skills had a strong unique contribution, with a significant coefficient (see Table 24).
Table 24
*MRA Results for Time One Academic Variables Predicting Time Two Academic Skills*

<table>
<thead>
<tr>
<th>Variable</th>
<th>B</th>
<th>SE B</th>
<th>( \beta )</th>
<th>( \rho )</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Beliefs</td>
<td>0.10</td>
<td>0.16</td>
<td>0.08</td>
<td>0.55</td>
</tr>
<tr>
<td>Academic Skills</td>
<td>0.37</td>
<td>0.13</td>
<td><strong>0.44</strong></td>
<td>0.0086</td>
</tr>
<tr>
<td>Academic Practices</td>
<td>0.18</td>
<td>0.10</td>
<td>0.29</td>
<td>0.076</td>
</tr>
</tbody>
</table>

Note: \( R^2 = 0.41 \). n=39 schools. Academic Skills had a significant beta weight.

*Regression Analysis for Time Two Academic Practices.* Results of the multiple regression analysis for the Academic Instruction (Practices) training objective are presented in Table 25 below. Calculation of the Coefficient of Multiple Correlation, \( R \), was performed to indicate the strength of relationship between the predictor variables and criterion variable. The \( R \) value was 0.55. The Coefficient of Determination, \( R^2 \), indicates the proportion of unique and shared variability explained by all variables, and was calculated as 0.30, which is not statistically significant, \( F(3,30) = 4.34 , \rho = .0118 \), adjusted \( R^2 = 0.2328 \). The proportion of unexplained variability, \( 1-R^2 \), was calculated as 0.70.

The effect size was calculated to be .43 using the formula \( \frac{R^2}{1-R^2} \). The effect size of .43 is considered to be moderate. A review of the standardized coefficient indicated that none of the variables had a strong unique contribution, and none of the coefficients was significant (see Table 25).
Table 25
MRA Results for Time One Academic Variables Predicting Time Two Academic Practices

<table>
<thead>
<tr>
<th>Variable</th>
<th>B</th>
<th>SE B</th>
<th>□</th>
<th>ρ</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Beliefs</td>
<td>-0.006</td>
<td>0.166</td>
<td>-0.006</td>
<td>0.97</td>
</tr>
<tr>
<td>Academic Skills</td>
<td>0.32</td>
<td>0.12</td>
<td>0.48</td>
<td>0.0159</td>
</tr>
<tr>
<td>Academic Practices</td>
<td>0.05</td>
<td>0.09</td>
<td>0.11</td>
<td>0.56</td>
</tr>
</tbody>
</table>

Note: $R^2=0.09$. n=33 schools. None of the beta values were statistically significant.
Chapter 5: Discussion

Interpretation of the findings from the Results section must occur against the backdrop of two important considerations. First, this study addressed its research questions via a quasi-experimental design. While similar to a pure experimental design in that a comparison (or control) condition existed, there are a few critical differences within the quasi-experimental design (e.g., lack of random assignment, insufficient control over implementation of independent variable) that affect interpretation of study findings (Johnson & Christensen, 2004). As a direct result of these differences in study design, the findings regarding relationships between various educator variables and, where applicable, effects of training must be conceptualized as supporting or not supporting the existing professional development and systems change research literature, rather than via the experimental design paradigm in which an independent variable is seen as causing an effect within the dependent variables. In addition, it is worth noting that professional development in the context of the PS/RtI Project was conceptualized as a training to mastery approach; therefore, while not reported extensively, checks and balances were in place to insure the integrity of professional development administration and, by extension, integrity of implementation.

The second consideration impacting interpretation of study results is to be found within PS/RtI implementation literature. Prior attempts at implementation (e.g., Batsche, Elliott, Schrag, et al., 2005) suggest that school-based PS/RtI models cannot be
considered fully implemented until a minimum of four years from initiation. In addition, the paucity of implementation exemplars in this area lend little guidance as to expectations for progress markers or benchmarks that would predict later success in implementation at the 4-6 year mark. Thus, given that the data used for this study came from the first year of Project implementation, findings of this study should not be considered as conclusive or final; rather, these findings must be seen as preliminary, and any observed trends as formative or incremental in nature.

This study concludes by offering a summary and discussion of the results in four sections. The first section represents the study overview, the second offers conclusions and a discussion of analysis results, the third section presents the strengths and limitations of the study, and the last section provides future research recommendations.

*Study Overview*

This study was designed to identify the relationships between educator beliefs, self-perceptions of skills, and observations of critical practices. The specific characteristics identified in this study are self-reported variables associated with two discrete skill domains; specifically, the beliefs and critical skills related to data-based decision-making, as well as those beliefs and skills encompassed by academic instruction. Additionally, the study was designed to determine the impact of evidence-based professional development upon the aforementioned relationships. There is limited research examining how professional development impacts consensus within a school-based systems change model (e.g., Joyce, Showers, & Bennett, 1987). While we have research indicating the potential for evidence-based professional development to increase educator proficiency and self-rated skill levels (e.g., Joyce & Showers, 1988; 1995), few
studies examine the factors endemic to existing consensus levels that may facilitate or impede the impact of professional development upon self-perceptions of critical skills. Therefore, this study was designed to examine the ability of preexisting educator beliefs to predict changes in self-reported skills and observed practices, in response to the administration of evidence-based professional development.

Conclusions and Discussion

Research Question One

What is the relationship between beliefs about a training objective, and the self-rated perception of skills and frequency of observed practices associated with that objective? With respect to the descriptive data obtained from the instructional staff survey responses, it is recognized that a discussion of “means” could be seen as somewhat misleading when considering educator beliefs; nevertheless, there are some interesting points to glean from the descriptive data. For example, a closer examination of the Use of Data training objective building-level ranges reveals that data usage beliefs were above the midpoint (Range: 3.28–4.07; SD=0.15) – that is to say, all building-level scores for this factor were “Neutral” or “Agree,” with no buildings indicating disagreement regarding the importance of, and need for, increased data usage. It is therefore not surprising to find that the observed range for corresponding building-level data skills (Range: 2.24 – 3.78; SD=0.31) indicates the need for some level (little to substantial) of support, as well as some existing level of proficiency (minimal to highly skilled) being reported.

Similarly, the Academic Instruction training objective showed above-midpoint instructional beliefs (3.48–4.44; SD=0.18), as well as academic skills ranges (2.81–4.01;
SD=0.27) indicating a need for support for an existing basal level of competency. However, notice that the observed ranges (Range: 3.74–4.68; SD=0.23) for academic practices – a measure of the frequency with which educators observe the academic instruction skills being applied in their building – indicate these applications as occurring “often” to “always,” raising the question as to whether the perceived need for support and improvement in the area of academic instruction – indicated by responses from beliefs and skills responses – was conceptualized by respondents as a need for improvement in the frequency of skill usage, in the quality of skills being applied, or in some combination of the two.

In order to address the thrust of the research question, the Pearson Product-Moment Correlation Coefficient (PPMCC) was calculated between each of the factor variables. Results for relationships within the Data Usage Beliefs-Skills, Academics Beliefs-Skills, and Academics Beliefs-Practices variable pairings showed weak to moderate correlations (r=.199; r=.225; r=.256, respectively). These findings can be interpreted to indicate that, for the first year of Project implementation, preexisting levels of agreement as to the importance of PS/RtI components were very weakly – if at all – related to perceived levels of skill in using such components. Furthermore, in the case of academic instruction, the perceived importance of empirically-derived instruction showed little to no relationship with the frequency of applied evidence-based practices observed within Project schools.

Another finding of interest, though ancillary, is the observed strong correlation (r=.623, p<.0001) between academic practices and academic skills. While this strength of relationship supports the use of both survey factors in describing a singular component of
the PS/RtI school-based model – namely, the environmental, ideological, and practical aspects of evidence-based academic instruction – the high intercorrelation of these factors raises some question as to the utility of considering the factors as representing meaningfully different indicators of academic instruction.

The notion that initial educator beliefs regarding evidence-based instruction and data-based decision making were related only slightly to self-perceived competence in these areas is important, particularly when considering findings (e.g., Joyce & Showers, 1988; 1995) that educators will openly embrace new ideas when they understand the need for such change – operationalized here as beliefs specific to data usage and academic instruction – and possess the necessary skills – as signified by data skills and academic skills – or feel that the school supports them gaining such skills.

In addition, the finding that academic practices were higher than expected (given the expressed need for additional support) dovetails with research by Guskey (1986), who stated that as teachers practice new skills – and when these skills actually improve the performance of their students – teacher attitudes will change. In this manner, at least for teachers, beliefs can be seen as following observed behavior.

Research Question Two

What are the effects of specific skills training on the relationship between self-reported beliefs, and associated perception of skills and frequency of observed practices?

After calculating the differences in Fisher r-to-Z transformed rs (ZPF) to examine differences in the dependent correlated correlations, there were no statistically significant relationships overall. The reader is again cautioned against causal or summative statements, particularly in a case such as this, where it is not scores but relationships
which are being compared. These findings are therefore interpreted as indicating that, independent of the effects skill training may have had on educator survey scores, the relationship between beliefs, skills, and practices factor scores did not differ, from Time One to Time Two, more than that amount expected due to chance alone.

There are several corollaries to these findings within the research on systems change and implementation of school-based RtI efforts. For example, VanDerHeyden and Wit (2005) stated that, even though teacher referral practices were found to be less accurate, consistent, and proportionate than RtI, teachers remained reluctant to change existing methods of decision-making. Similarly, the finding that teacher behaviors can often be maintained by beliefs that these behaviors are appropriate (Fenstermacher, 1979) resonates with the above finding from this study. Finally, this finding dovetails with teacher self-efficacy conceptualizations (e.g., Ashton & Webb, 1986; Jackson, 1968) where teachers’ beliefs regarding the role of education directly impacted their behavior; in essence, if the student is faulted (for academic failure), then there is no reason to change the educational process.

Interestingly, note that strong correlations were found from Time One to Time Two survey administrations for Data Usage Skills ($r=.58$), as well as for Academic Skills ($r=.61$). Similarly, Academic Practices ($r=.38$) showed a moderate relationship from Time One to Time Two administrations. The interpretation here is simply that initial survey ratings for educator skills within the Data Usage and Academic factors were strongly related to Time Two educator skills survey scores for the same factors, and moderately related to educator practices survey scores for the same factor.
Research Question Three

What is the relationship between initial (pre-training) and time two (post-training) measures of self-reported beliefs and perceived skills related to data usage, and of self-reported beliefs, perceived skills, and observed practices related to academic instruction? The results of the Use of Data training objective multiple regression analysis indicated that the proposed model accounted for a large amount (adjusted $R^2=0.31, \rho=.0004$) of the observed change in educators’ self-rated Data Skills from Time One to Time Two survey administrations. As mentioned in the second research question findings, it is not surprising to find that Time One Data Usage skills factor score was a strong predictor of Time Two Data Usage skills factor score.

In similar fashion, the Academic Instruction (Skills) training objective multiple regression analysis indicated that the existing model accounted for a large amount (adjusted $R^2=0.38, \rho=.0001$) of the educators’ self-rated change in Academic skills from Time One to Time Two survey administrations. In similar fashion to the Use of Data objective, the Time One Academic skills factor score was found to be a strong predictor of Time Two Academic skills factor score.

In the Academic Instruction (Practices) training objective multiple regression analysis, it was found that the model accounted for a large amount (adjusted $R^2= 0.23, \rho=.0118$) of the observed change in educators’ Academic skills from Time One to Time Two survey administrations. In with the first two multiple regression analyses, Time One Academic practices factor score was a significant predictor of Time Two Academic practices score.
Looking at results from the multiple regression analyses as a whole, it can be seen that the combination of preexisting beliefs about a training objective, perceived existing skills in that training area, and observed practices in this area were significant predictors of changes in perceived skill levels from Time One to Time Two administrations. Furthermore, it appears that the strongest observed predictor of Time Two skills and practices factor scores is Time One skills and practices factor scores, and that Time One beliefs factor scores are not significantly related to the other factors; however, interpretation is problematic for several reasons (e.g., small sample size, insufficient control over administration of professional development).

These findings are consistent with research indicating that, even when presented with evidence that a “new way” is more effective and/or efficient than the traditional instruction or decision-making processes, educators are often slow to embrace efforts at process change (e.g., VanDerHeyden & Witt, 2005; Joyce & Showers, 1995).

Of interest is the restriction in range observed in all factor scores from Time One to Time Two administrations, particularly when considering the limiting effect of range restriction on possible correlation coefficients; specifically, as one variable’s range decreases with no change in the second variable’s range, the maximum possible correlation coefficient is observed to decrease. Put another way, it becomes appropriate to ask whether the observed relationships would be similar if Time One building-level beliefs factor scores fell within the “Disagree” or “Strongly Disagree” range; similarly, would these relationships hold for building-level skills factor scores indicating that no preexisting skill level existed or, conversely, indicating that skill levels were sufficiently high that support was not warranted?
Replication of analyses across implementation efforts, as well as comparison across years of implementation, will be critical to determining the role that initial educator beliefs play in predicting changes in skills and practices.

**Limitations and Considerations**

Numerous threats to internal and external validity form the lens through which results from this study should be interpreted. Internal validity refers to the degree of control maintained over extraneous variables; thus, threats to internal validity appear in the area of social desirability. External validity relates to the generalizability of this study’s results to the population at large; therefore, threats to external validity manifest as populational and sampling biases.

**Internal Validity**

*Social desirability.* Data used for this study came exclusively from multiple self-report instruments, which leads to the possibility of biased scores of participants due to social desirability, or the influence of respondents’ perceptions as to what is socially acceptable upon their survey responses. Indeed, this effect was evident in that all survey administrations displayed a negatively skewed distribution, indicating that the participants selected higher ratings on most items to describe the degree of beliefs, of skill levels, and the frequency of observed practices within their schools. However, given that this is a frequently observed phenomenon in research using self-report scales (e.g., Pallant, 2005), it is unlikely that this effect will invalidate the results of this study.

*Integrity of Implementation.* The amount of control exercised by the Florida PS/RtI Project with respect to integrity of PS/RtI implementation within comparison schools was unavoidably limited during survey administration windows. While to some
extent this is true with almost any consideration of controlled policy implementation, the imposition of state-level requirements regarding immediate implementation of PS/RtI made this a large concern for the Project.

Sample Size. While the number of completed surveys was quite large (Beliefs N=2,430; Skills N=2,184; and Practices N=2,140), the reality of error manifesting within nested extraneous variables required that the individual buildings be considered as the unit of analysis. As a result, the applicable sample sizes were N=62 for Research Question One, and N=40 for Research Questions Two and Three. It is important to recognize the reduction in statistical power represented by the drastic drop in sample size. This translates as a need for caution when making statements as to the statistical significance of findings, due to the reduced ability to reliably discern the presence of “real” relationships between variables.

Duration of Implementation. The current study examined relationships and effects observed during the first year of Project implementation; however, the observation that PS/RtI implementation takes 4-6 years (Batsche, Elliott, Graden, Grimes, et al., 2005) implies that a change in the variables critical to successful implementation must occur at some point during those four to six years. This suggests a movement from baseline conditions toward desired outcomes – in essence a progression of effects – as well as some variability among (and within) those schools attempting implementation, whether due solely to demographics differences or to additional variables acting as barriers to change.
**External Validity**

*Implementation Support.* The amount of resources, support, and training offered to demonstration schools by Project staff represents a level of power and reassurance that would not typically be available to “average” schools throughout the state. As a result, any statements as to the impact of implementation support – particularly professional development – must be made with caution, as generalization of these effects may be exceedingly difficult without adequate support measures (Batsche, Elliott, Graden, Grimes, et al., 2005).

*Sampling Issues.* The nature of the Project application process makes it possible that some of the “matched” comparison schools proposed by school districts will differ significantly in terms of certain variables (i.e., student and staff demographics, resources available). These differences in demographic characteristics between demonstration schools and other districts/schools throughout the state limit the degree of applicability for this study’s results to other areas.

*Survey Response Range.* As mentioned previously, the building-level survey response ranges for all buildings were “positive”; that is to say, Beliefs Survey values averaged “Neutral” to “Agree”, PS Survey responses indicated a need for some level of support coupled with some level of proficiency, and PP Survey responses indicated that applications of skills occurred from “often” to “always.” In addition to the aforementioned issue with social desirability, it is interesting to consider whether or not the findings from this study would be appreciably altered were the building-level score ranges more representative of the allowable response range. Put another way, would the
hypothesized relationships between educator variables been stronger (or weaker) if the
survey ranges included lower values – particularly at Time One, or baseline?

Recommendations for Future Research

As stated many times throughout this discussion, the quasi-experimental design
used and the preliminary nature of the analyses conducted require that any attempt at
interpretation can only be seen as a possible explanation of relationships, and not as a
causal link between variables. However, there are some implications for further research
that have been revealed during the course of this study. The unexpected pattern of survey
responses for the Academic Instruction training objective (i.e., above-midpoint response
ranges for Beliefs, indicated need for support for Skills, and the unexpectedly high
frequency reports for Practices) raises questions as to what specific supports were
perceived as necessary to improve academic instruction – and in what capacity
improvement was being conceptualized by respondents. It is worth noting at this point
that some proportion of these inflated initial Beliefs scores can be assumed to originate
from selection bias within the schools. Put another way, participation in the PS/RtI
Project represented an opportunity to receive high-quality professional development and
supports to facilitate implementation of a complex process; however, selection by the
parent district for inclusion in the application process would obviously be influenced – to
a great degree – by the perceived willingness of a given school to implement new
policies. It is a safe assumption that this willingness would be reflected in initial Beliefs
scores for the demonstration schools selected.
Despite the impact of selection bias upon baseline Beliefs scores, there remains a curious pattern to the relationship between scores and requested supports. As such, the following research questions are recommended for consideration:

1) Is there a relationship between educators’ self-rated beliefs and indicated support with respect to academic instruction, and the types of support requested and/or considered necessary for successful application of evidence-based instruction?

2) Are the types of support requested by educators, with respect to academic instruction, intended to increase the frequency with which their skills are being applied, or to improve the quality of skills they are expected to employ?

The results from the multiple regression analyses indicate that the combination of baseline beliefs, perceived skill level, and frequency of observed skill application were a strong predictor of perceived skill level at Time Two survey administration. However, a closer examination seemed to show that the “real” power in predicting Time Two Skills and Practices scores could be attributed to Time One Skills and Practices, with baseline beliefs factor scores not being related to one another. Given the design and sample structure of the current study, conclusive interpretation on this point is problematic. As a result, the following research questions should be considered in an effort to investigate this point:

3) Do educators’ self-rated beliefs regarding a specific training objective act as a modifier or moderator for the relationship between baseline and post-training perceptions of skills critical to the training objective?
4) Do educators’ self-rated beliefs regarding a specific training objective act as a modifier or moderator for the relationship between baseline and post-training reported application frequency of skills critical to the training objective?

The issue of survey response range was of particular interest in the current study; specifically, the observation that, at the building-level, Beliefs Survey values averaged “Neutral” to “Agree”, PS Survey responses indicated a need for some level of support coupled with some level of proficiency, and PP Survey responses indicated that applications of skills occurred from “often” to “always.”

Although outside the boundary of data available during the first year of implementation, there is a point of particular importance that should be addressed here. Despite high average Practices scores at baseline and small change from Time One to Time Two administrations, investigation of initial Practices scores during Year Two (after the window of data for the current study) revealed a significant drop in average scores. It is believed that this phenomenon was due to an initial lack of widespread understanding as to the extent of components that constituted a given practice, which resulted in many observers overestimating the occurrences of listed practices during the first year. It is further noted that, as a common understanding of practice definitions was attained throughout Year Two, average frequencies of observed occurrences increased.

Regardless of origin, there is a question as to whether or not the observed relationships between educator variables would be stronger (or weaker) if the survey ranges included lower values – particularly at Time One, or baseline. Accordingly, the following research question is recommended to further investigate this issue:
5) How do changes in self-reported levels of educators’ beliefs regarding a specific training objective impact the relationship between perceived competence in skills critical to this training objective, from baseline to post-training time points?

The final point of importance is the impact of PS/RtI implementation upon student outcomes. The continuing push for educational reform is driven by the desire to improve academic and behavioral outcomes for students. Tying this important issue to the points addressed within this study, the following research questions are recommended:

6) Is there a relationship between educators’ self-rated beliefs and self-rated skills, with respect to RtI core training objectives, and students’ academic and behavioral outcomes?

7) How does the relationships between educators’ self-rated beliefs and skills, and students’ academic and behavioral outcomes, change across the first three years of PS/RtI model implementation?
References


Torgesen, J.K. (2007). *Report on reduction of students identified as learning disabled in Reading First schools*. Tallahassee, FL: Florida State University, Florida Center for Reading Research.


Appendices
Appendix A: Demonstration District Mini-Grant Application and Scoring Rubric

TO: School Districts, State of Florida
FROM: Florida Problem Solving/Response to Intervention Statewide Project
SUBJECT: Problem-Solving/Response to Intervention (PS/RtI) Demonstration Site Mini-Grant Application Procedures

Background

The No Child Left Behind Act (NCLB) and the Individuals with Disabilities Education Improvement Act (IDEIA) of 2004 embrace the use of Problem-Solving and Response to Intervention (Instruction) (PS/RtI) to ensure that ALL students achieve state-approved grade-level benchmarks. In addition, the PS/RtI method has become part of the eligibility requirements for students with disabilities (effective October 13, 2006). The Florida Department of Education (FLDOE) has funded the Florida Problem-Solving/Response to Intervention Project to ensure that all districts in Florida have access to high quality training in the skills necessary to implement this model. The Florida Problem Solving/Response to Intervention Project is funded by a grant from the Florida Department of Education and is administered through the University of South Florida.

The purposes of the FLDOE PS/RtI Project are twofold: 1) organize and deliver statewide training in PS/RtI and 2) evaluate the impact of the PS/RtI model on district, building and student outcomes. The evaluation of the impact of PS/RtI will take place in pilot school sites in demonstration districts throughout Florida.

Demonstration districts will be selected from among those districts completing a Mini-Grant Application. The purpose of this memo is to disseminate information regarding the Mini-Grant Application process.

General Information

Eligible Applicants: Any Florida public school district is eligible to apply to become a PS/RtI Demonstration District.

Pilot Schools: Each district may request funding to support a maximum of six (6) pilot schools within the district. Proposed pilot schools within the district must house at least grades K-3. Demonstration districts may include Reading First schools, Positive Behavior Supports schools, or schools participating in other state or local initiatives. The district must identify one (1) comparison school for each pilot school proposed in the application. The comparison school must contain the same grade levels and share similar student demographics as the pilot
school(s). The comparison school data will be used to compare the impact of the PS/RtI Project in schools with and without project implementation.

**Start Date:** It is estimated that initial implementation activities with the demonstration sites will begin in the spring of 2007, with full implementation starting with the 2007-2008 school year.

**Application Deadline:** Complete applications must be received by April 1, 2007. Mail the original and 5 copies to: Judith Hyde

University of South Florida

4202 E. Fowler Avenue, EDU 162

Tampa, FL 33620

No FAX or email copies of proposals will be accepted.

**Informational Meetings:** All districts interested in completing a mini-grant application to become a demonstration district are invited to attend one of three orientation/informational meetings to be held in the north, central, and south regions of the state (see Appendix A). Each district may send up to three people, including the individual who will be primarily responsible for facilitating the grant writing team, one administrative representative from general education and one administrative representative from special education.

Each meeting is scheduled from 9:00 a.m. to 1:00 p.m. The meeting agenda will include presentations on the Florida Problem Solving/Response to Intervention Project, the responsibilities of participating districts and procedures for completing the mini-grant application. Mini-grant application requirements are described below. District representatives are encouraged to review the application requirements prior to the meeting. A question and answer (Q and A) session will be included in each meeting.

**NOTE:** Pre-registration is required in order to attend one of the Informational Meetings. To pre-register, go to [http://floridarti.usf.edu/biddersconference/](http://floridarti.usf.edu/biddersconference/), click on “Registration,” complete the form and click on “Submit Registration.” If you encounter any difficulties with pre-registration, contact Judi Hyde at JHyde@tempest.coedu.usf.edu or 813-974-7448. The schedule for these meetings is as follows:

**Monday, February 26**

Ft. Lauderdale

Embassy Suites

1100 Southeast 17th Street

Thursday, March 1
Tallahassee
Doubletree Hotel
101 S. Adams St.
850-224-5000

Monday, March 5
Orlando
Orlando Airport Marriott
7499 Augusta National Drive
Directions: [http://marriott.com/property/propertypage/mcoap](http://marriott.com/property/propertypage/mcoap)
407-851-9000

Attendance at one of the regional meetings is strongly encouraged but not required of districts planning to submit a mini-grant application.

Contact Person: For more information about application procedures, contact Clark Dorman, Project Leader at [Dorman@coedu.usf.edu](mailto:Dorman@coedu.usf.edu) or 813-391-3059.
Overview of the Demonstration Site Project

The demonstration site component of the Statewide PS/RtI Project is designed to provide training, technical assistance and implementation support to individual schools within school districts. Statewide Project staff will conduct the training, provide technical assistance and provide other training and implementation supports to the pilot schools. Pilot schools, in turn, will serve as evaluation sites to determine the impact of this project on student and other district and building outcomes.

The demonstration site component of the Project will rely on a “coaching” and “trainers” method for implementation. State Project staff will serve as the “external coaches” to the schools. Funding will be provided for districts to hire one “internal” coach for up to three (3) pilot schools. Each school will create a “school-based” implementation team consisting of six to eight members that includes representatives of general education, special education, instructional support and student services. The building administrator must be included as a member of the team. Building teams will learn how to develop a building implementation plan. The school-based team and the building coach will become “trainers” and “coaches” for the building staff and will be responsible for building-wide implementation.

1. Services Provided to Demonstration Schools by the Statewide Project Staff

1. Training and technical assistance for school-based teams to implement the Problem Solving/Response to Intervention model in pilot schools
2. Funding for each selected demonstration district for up to two coaches (one for each three schools) to complement training and provide technical assistance to pilot school sites in implementing PS/RtI, data collection and analysis, and dissemination of student outcome data
3. Training of and technical assistance and support for the coaches and building administrators
4. Training, technical assistance and support for the use of school-based data to develop, implement and evaluate core, supplemental and intensive instruction/intervention
5. Training and technical assistance in the use of technology to organize and display building, classroom and student-based data
6. Training and technical assistance in the use of technology to monitor intervention implementation, support data-based decision making and track student progress
7. Support integration of existing and potential state-level, district and school initiatives to facilitate implementation of DOE Strategic Imperative #3-Improve students’ rates of learning, and Strategic Imperative #5-Increase the quantity and improve the quality of education options
8. Provide web-based programs to collect and organize data from the demonstration sites. Internal coaches will be responsible for submitting demonstration site data to the web-based programs

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II. Expectations of Demonstration Districts and Pilot Sites

Each demonstration district may identify up to six (6) pilot schools and an equal number of comparison schools within the district. In order to receive the services delineated above, districts and their pilot schools submitting an application under this project initiative must agree to the requirements set forth in “Commitments Needed for Success” in Appendix B. These include certain district- and school-level administrative, curricular, financial, and personnel commitments, as well as parent involvement, data collection and reporting requirements.

Each proposed pilot school must have a comparison school that is similar to it on key demographic variables. Comparison schools will be asked only to participate in certain data collection activities, and must agree to participate in these activities. Coaches will support the collection of data in both pilot and comparison schools.

III. Funding

Each district may submit a mini-grant application for up to $100,000.00 per year in funding for a maximum of three years. The mini-grant is intended to support the employment of district-based coaches and training activities. Districts must commit to a minimum of three years of project implementation. Each application is for one year of funding. Continuing applications will be required each year for years 2 and 3 of the funding cycle. Continuation of funding for years 2 and 3 will be contingent on fulfillment of expectations by the district and pilot and comparison schools.

Mini-Grant Application Requirements

Each proposal must address each of the five components specified below in a narrative format, in the order in which they are presented for a) the demonstration district, and b) each of up to six (6) proposed pilot schools within the district. The total narrative (excluding demographic data required in item 2 below) must be double-spaced, using a 12-point font and should not exceed 25 pages in length. Documentation required in 1 and 2 below should be included in appendices to the application and do not count against the 25 page limit.
1. **District and Pilot Schools Commitment:**
Proposals must outline specific commitments to implementing PS/RtI as a way of work and the activities (i) the district, and (ii) pilot schools will carry out in order to meet the requirements specified in Appendix B. Letters of agreement/commitment from the following individuals must be included in the grant application. (See Appendix B for the minimum required content of these letters).

   a) District Superintendent
   b) Assistant Superintendent for Curriculum and Instruction
   c) Director of Elementary Education
   d) Director of Exceptional Student Education
   e) Director(s) of district/school-wide Reading First and Positive Behavior Support Programs (if applicable)
   f) Principal of each of the proposed pilot schools
   g) Principal of each comparison school to provide data requested by Project Staff

2. **District, Pilot and Comparison Schools Demographic Data:**
Proposals must include an outline of the

   a) District demographic data (see Appendix C- “Demonstration District Demographic Profile”)
   b) Each proposed pilot school’s demographic data (see Appendix D – “Demonstration Pilot School’s Demographic Profile”), and
   c) Each comparison school’s demographic data (see Appendix E-“Comparison School Demographic Profile”)

(Appendices C, D, and E outline the minimum required content for this section.)

3. **Statement of Need and Expected Outcomes:**
Proposals must, for each pilot school

   a) Describe the school’s needs (particularly student academic and/or behavioral needs) that will be addressed through participation in the PS/RtI project, including specific gaps, barriers, or weaknesses
   b) Indicate how implementation of the PS/RtI model would impact the academic and/or behavioral outcomes of students in each pilot school
   c) Identify measurable student and school outcomes, tied to the identified needs, that will result from participation as a pilot school site
   d) Identify outcomes for specific target populations or school goals, including over-representation of minority students in special programs, low-SES and LEP students and/or D/F school status
4. **District and Pilot Schools’ Experience with Initiatives and Programs:**
Proposals must describe the district’s and each pilot school’s current and/or previous level of involvement in and extent of implementation (e.g., beginning, intermediate, fully implementing) of academic and/or behavioral initiatives and programs (e.g., Just Read Florida, Positive Behavioral Support). Include information for any reading initiatives implemented within the last five years in the district and in each proposed pilot school. Specify any existing curriculum-based measures (e.g., DIBELS, CBM-Math) or data collection tools (e.g., PMR, SWIS, AIMSweb®) currently in use. In addition, discuss any involvement the district and each proposed pilot school has had with the following FLDOE projects/initiatives:

- Continuous Improvement Model (CIM)
- Reading First
- Just Read Florida
- Voluntary Pre-K (VPK) programs
- Positive Behavior Support
- PS/RtI

Describe any other educational reform initiatives or elements of the above initiatives in which the district or school has been involved within the past five years.

5. **District Personnel Resources and Technology:**
Proposals must, for the district and each proposed pilot school:

a) Identify personnel (e.g., teachers, student support staff, and administrative staff) who will be assigned to this specific initiative at the district level and in each specific pilot school site; identify one coach for each three pilot schools
b) Identify percent FTE each will be assigned
c) Identify experience/qualifications to support implementation of the PS/RtI initiative
d) Include a brief vita for each of the individuals identified as a potential coaches in (a) above in an appendix to the application
e) Briefly describe the technology resources at the building or district levels that will be used in support of this initiative. In particular, describe any data management systems that will be used

(See Appendix B)
The Application Process

Only one (1) mini-grant application will be accepted from each district.

The Application Packet should include:

1) A Cover Letter from the District Superintendent indicating a desire for the district to participate in the PS/RtI Project

2) The School District’s response to relevant components of the proposal as specified under Proposal Requirements:
   • Component 1 - District Commitment
   • Component 2 - District Demographic Data
   • Component 4 - District and School Experience with Initiatives and Programs
   • Component 5 - Personnel Resources and Technology
   • Letters of Agreement/Commitment as described above in sections 1.a) through 1.g)

3) Pilot Schools’ Responses – A response for each proposed pilot school (up to six schools) to relevant components of the proposal as specified under Proposal Requirements:
   • Component 1 - Pilot School Commitment
   • Component 2 - Pilot School Demographic Data and Comparison School Demographic Data
   • Component 3 - Statement of Need and Expected Outcomes for the Pilot School
   • Component 4 - Pilot School’s Experience with Initiatives and Programs
   • Component 5 - Personnel Resources and Technology
Proposal Evaluation Scoring Guide

Total points awarded will be an important consideration in the selection of demonstration districts. However, it also is important that a diversity of students, schools, and districts be represented in the demonstration districts and their pilot schools. Therefore, after all applications have been evaluated against the criteria below and have received a final score of from 0 to 175, additional factors will be considered prior to the selection of sites. Districts and pilot schools will be selected to include sites that are diverse with respect to:

1. Size of districts (i.e., small, medium, and large)
2. Geographic location
3. Student population demographics
4. Inclusion of D/F schools

The application from each district will be evaluated using the Proposal Evaluation Form according to the following criteria:

1. **District and Pilot Schools Commitment (50 points):** The proposal demonstrates clear administrative, programmatic and fiscal commitment (including the required letters of commitment) to fully implementing PS/RtI and a capacity to fulfill the demonstration site’s requirements as outlined in Appendix B. *(Note: District=20, mean rating across pilot schools = 30)*

2. **District and Pilot and Comparison Schools’ Demographic Data (30 points):** The proposal provides detailed and current demographic data for the district and each proposed pilot school as required in Appendices C, D and E respectively. It provides a clear picture of the district’s and pilot and comparison schools’ status on the indicators given. *(Note: District=10, mean rating across pilot schools =15, mean rating across comparison schools =5)*

3. **Statement of Need and Expected Outcomes (35 points):** The proposal clearly defines each pilot school’s needs that will be addressed through participation as demonstration sites and provides convincing evidence that without assistance from the project, these needs would not be met. The proposal also delineates projected student and school outcomes, including outcomes for specific target populations that: a) are measurable, b) are clearly linked to the identified needs, and c) that demonstrate an increased capacity to support students’ academic and behavioral performance in the general education environment. *(Note: Mean rating across pilot schools=35)*
4. **District and School Experience with Initiatives and Programs (20 points):** The proposal describes in detail the level of district and school involvement in academic and/or behavioral initiatives and programs, resulting in a comprehensive picture of the district’s and each pilot school’s current systemic capacity. *(Note: District=10, mean rating across pilot schools =10)*

5. **District Personnel Resources and Technology (15 points).** The proposal clearly identifies personnel assigned to the PS/RtI initiative at a) the district level, and b) each proposed pilot school site and the percent FTE each is assigned to the initiative. It provides a clear picture of personnel qualifications and experience to support implementation of PS/RtI. Technology resources and a data management system to support the initiative at the district and school site level are clearly delineated. *(Note: District = 6, mean rating across pilot schools =9)*

6. **Inclusion of D/F Schools (25 points).** D or F schools are represented among the proposed pilot school sites.

**Total Possible Score = 175 points**
APPENDIX A

PS/ RtI Regional Areas
APPENDIX B

Commitments Required for Success

Demonstration District Administration will commit to:

1. Developing and implementing a plan to ensure that general education, special education and other program personnel work together at the district level to effectuate the successful implementation of PS/RtI in the district pilot schools
2. Assigning district personnel with the requisite qualifications and experience to the PS/RtI initiative to support district coordination and implementation of the initiative across the pilot school sites
3. Putting in place a district-level leadership team to help pilot schools with the implementation of the PS/RtI initiative
4. Implementing evidenced-based practices to support learning of all students, including those at risk and ESE students, to achieve AYP and Florida’s A+ Education Plan
5. Designating funds/resources to implement research-based supplemental instruction and interventions to support students who do not attain expected grade-level outcomes in reading and math
6. Designating resources to adequately support PS/RtI implementation at both the district and pilot school level, including faculty and staff, time, materials for screening, assessment and interventions, and financial support for scientifically-based progress monitoring software (e.g., AIMSweb® or DIBELS)
7. Providing funds/resources (including time) for professional development of district-level personnel and pilot school teachers and staff in PS/RtI, data collection and management, data analysis and interpretation
8. Having in place the technological resources and infrastructure, including personnel, and a data management system to ensure ease of access to student performance data by school level and project personnel and to support the PS/RtI initiative
9. Providing access to district and state-level student performance data for school-level and project reporting purposes
10. Developing and implementing a plan to ensure parent involvement with PS/RtI efforts at the district and pilot school levels
11. Reviewing the district’s policies and procedures for general and exceptional student education to ensure that they are consistent with PS/RtI

Pilot School Principal and Administrative Team will commit to:

1. Implementing PS/RtI as a way of work at the pilot school site
2. Assigning personnel with the requisite qualifications and experience to the PS/RtI initiative to support its implementation at the school site
3. Putting in place a school leadership team that is representative of the school’s grade level faculty, support staff and parents (consisting of individuals with collective knowledge and experience in leadership, curriculum, data-based decision-making and systems change)
4. Being active participants in the school leadership team (attend PS/RtI trainings and team meetings)
5. Providing for a regularly scheduled time and place for team meetings
6. Securing agreement from the school faculty to commit to PS/RtI Project Initiative training and practices (including identification and selection of appropriate scientifically-based interventions, continuous monitoring of student progress and the systematic review of academic and discipline data for decision-making)
7. Developing and implementing a plan to ensure that general education, special education and other program personnel work together to effectuate the successful implementation of PS/RtI at the pilot school site
8. Allocating required resources (funds, designated time, staff) to facilitate professional development of teachers and other professional personnel at the school site
9. Working collaboratively with the Project Coach and Regional Coordinator in implementing PS/RtI at the school site
10. Providing dedicated time and resources for the Project Coach to work with classroom teachers and other school-based support personnel (as needed) to effectively support PS/RtI implementation at the school site
11. Allocating required personnel and other resources (e.g., teachers, administrative staff, time, materials) for full implementation of PS/RtI at the school site
12. Having in place adequate technology infrastructure and a data management system to support the PS/RtI initiative at the pilot school site
13. Reallocating resources based on data outcomes
14. Budgeting funds for PS/RtI supplies, materials, travel and substitutes for team trainings/meetings, etc.

School Leadership Team will commit to:

1. Implementing a team-based, problem-solving process to provide interventions for all students at the universal, targeted and intensive levels
2. Participating in PS/RtI trainings and networking meetings
3. Working collaboratively with the Project Coach and Regional Coordinator (as needed) to effectively implement PS/RtI at the school site
4. Meeting on a regular basis at specified times for school leadership team meetings
5. Collecting and using student outcome data for decision-making purposes
6. Working collaboratively with parents to ensure their involvement in PS/RtI planning, training and implementation activities
7. Using and submitting required student performance and other data (e.g., satisfaction surveys)
8. Developing an annual action plan for PS/RtI activities based on analysis of collected data
Appendix C

District Demographic Data Outline

1. Total student enrollment

2. Student enrollment
   ▪ By grade level
   ▪ By race/ethnicity
   ▪ By SES (use eligibility for free and reduced lunch)

3. Number and percent (of student population) of LEP students
   ▪ Overall
   ▪ By grade level

4. Number and percent of students with disabilities (elementary level)
   ▪ By grade
   ▪ By race/ethnicity
   ▪ By disability type
   ▪ Analysis of disproportionality in the identification of students eligible for special education, if available

5. Student performance on FCAT in reading and mathematics
   ▪ For all elementary level students
     ▪ By grade level
     ▪ By race/ethnicity
   ▪ For elementary level students with disabilities
     ▪ By grade level
     ▪ By race/ethnicity
     ▪ By disability
   ▪ For LEP students
     ▪ By grade level

6. Percent of students (at elementary level) who attained AYP in AY 2004-05 and AY 2005-06
   ▪ Overall
   ▪ By grade level
   ▪ By race/ethnicity
   ▪ SES
   ▪ LEP status

7. Number and percent of students retained in grade 3 based on performance on FCAT reading in
(Appendix A, continued)

- AY 2004-05
- AY 2005-06
Appendix D

Pilot School Demographic Data Outline

(To be completed for each Proposed Pilot School)

1. Grade levels served (school site must at least house grades K – 3)

2. Total student enrollment (report number and percent)
   - By grade level
   - By race/ethnicity
   - By SES (based on eligibility for free and reduced lunch)

3. Number and percent (of student population) of LEP students
   - Overall
   - By grade level

4. Number and percentage of students with disabilities
   - By grade level
   - By disability type
   - By race/ethnicity
   - Analysis of disproportionality in the identification of students as eligible for special education, if available

5. Number and percent of students placed in ESE in AY 2004-05 and AY 2005-06
   - By grade level
   - By disability type
   - By race/ethnicity

6. Educational environment/least restrictive environment data for students with disabilities
   - By grade level
   - By disability type
   - By race/ethnicity
   - Analysis of disproportionality in placement of students, if available

7. Title I status (non-Title I, Title I targeted assistance, or Title I school-wide)
8. Student performance on FCAT in reading and mathematics
   • For all students
   • By grade level
   • By race/ethnicity
   • For students with disabilities
     • By grade level
     • By race/ethnicity
     • By disability
   • Analysis of performance gap between students with and without disabilities

   • overall
   • by grade level
   • by race/ethnicity
   • SES
   • LEP status

10. Number and percent of students retained in Grade 3 based on performance on FCAT reading in
    • AY 2004-05
    • AY 2005-06

11. School Grade (i.e., A through F) assigned by FLDOE based on 2005-06 school year: ______

12. Does your school currently have or ever had a Reading First Grant?  
    _____Yes _____No

13. Does your school have a positive behavior support (PBS) program in place?  
    ____ Yes _____No
Appendix E

Comparison School Demographic Data Outline

(To be completed for each Comparison School)

1. Identify pilot school for which school will serve as comparison

2. Grade levels served (school site must at least house grades K – 3)

3. Total student enrollment (report number and percent)
   - By grade level
   - By race/ethnicity
   - By SES (based on eligibility for free and reduced lunch)

4. Number and percent (of student population) of LEP students
   - Overall
   - By grade level

5. Number and percentage of students with disabilities
   - By grade level
   - By disability type
   - By race/ethnicity
   - Analysis of disproportionality in the identification of students as eligible for special education, if available

6. Number and percent of students placed in ESE in AY 2004-05 and AY 2005-06
   - By grade level
   - By disability type
   - By race/ethnicity

7. Educational environment/least restrictive environment data for students with disabilities
   - By grade level
   - By disability type
   - By race/ethnicity
   - Analysis of disproportionality in placement of students, if available
8. Title I status (non-Title I, Title I targeted assistance, or Title I school-wide)

9. Student performance on FCAT in reading and mathematics
   - For all students
     - By grade level
     - By race/ethnicity
   - For students with disabilities
     - By grade level
     - By race/ethnicity
     - By disability
   - Analysis of performance gap between students with and without disabilities

    - overall
    - by grade level
    - by race/ethnicity
    - SES
    - LEP status

10. Number and percent of students retained in Grade 3 based on performance on FCAT reading in
    - AY 2004-05
    - AY 2005-06

11. School Grade (i.e., A through F) assigned by FLDOE based on 2005-06 school year: _____

12. Does your school currently have or ever had a Reading First Grant?
    _____Yes _____No

13. Does your school have a positive behavior support (PBS) program in place?
    _____Yes _____No
Proposal Evaluation Scoring Guide

Total points awarded will be an important consideration in the selection of demonstration districts. However, it also is important that a diversity of students, schools, and districts be represented in the demonstration districts and their pilot schools. Therefore, after all applications have been evaluated against the criteria below and have received a final score of from 0 to 175, additional factors will be considered prior to the selection of sites. Districts and pilot schools will be selected to include sites that are diverse with respect to:

1. Size of districts (i.e., small, medium, and large),
2. Geographic location,
3. Student population demographics
4. Inclusion of D/F schools

Evaluate the application from each district on the Proposal Evaluation Form according to the following criteria:

1. **District and Pilot Schools Commitment (50 points):** The proposal demonstrates clear administrative, programmatic and fiscal commitment (including the required letters of commitment) to fully implementing PS/RtI and a capacity to fulfill the demonstration site’s requirements as outlined in Appendix B. *(Note: District=20, mean rating across pilot schools = 30)*

2. **District and Pilot and Comparison Schools’ Demographic Data (30 points):** The proposal provides detailed and current demographic data for the district and each proposed pilot school as required in Appendices C, D and E respectively. It provides a clear picture of the district’s and pilot and comparison schools’ status on the indicators given. *(Note: District=10, mean rating across pilot schools =15, mean rating across, comparison schools =5)*

3. **Statement of Need and Expected Outcomes (35 points):** The proposal clearly defines each pilot school’s needs that will be addressed through participation as demonstration sites and provides convincing evidence that without assistance from the project, these needs would not be met. The proposal also delineates projected student and
school outcomes, including outcomes for specific target populations that: a) are measurable, b) are clearly linked to the identified needs, and c) that demonstrate an increased capacity to support students’ academic and behavioral performance in the general education environment. *(Note: Mean rating across pilot schools = 35)*

4. **District and School Experience with Initiatives and Programs (20 points):** The proposal describes in detail the level of district and school involvement in academic and/or behavioral initiatives and programs, resulting in a comprehensive picture of the district’s and each pilot school’s current systemic capacity. *(Note: District = 10, mean rating across pilot schools = 10)*

5. **District Personnel Resources and Technology (15 points).** The proposal clearly identifies personnel assigned to the PS/RtI initiative at a) the district level, and b) each proposed pilot school site and the percent FTE each is assigned to the initiative. It provides a clear picture of personnel qualifications and experience to support implementation of PS/RtI. Technology resources and a data management system to support the initiative at the district and school site level are clearly delineated *(Note: District = 6, mean rating across pilot schools = 9)*

6. **Inclusion of D/F Schools (25 points).** D or F schools are represented among the proposed pilot schools sites.

**Total Possible Score = 175 points**
Proposal Evaluation Form

School District: ____________________  Reviewer: ____________________  

Date of Review: ____________________

Refer to the Proposal Evaluation Scoring Guide for an explanation of factors to be considered in evaluating each of the following areas:

1. District and Pilot Schools Commitment  
   (Total Possible Points = 50)

   District Rating (0 to 20 Points) _____

   Pilot Schools (0 to 30 Points Each)

   1. _____
   2. _____
   3. _____
   4. _____
   5. _____
   6. _____

   Mean Pilot School Rating (0 to 30 Points) _____

Subtotal Points Awarded (District plus Mean Pilot Schools) =

Comments:
2. **District and Pilot and Comparison Schools’**
   Demographic Data (Total Possible Points = 30)

   District Rating (0 to 10 Points) ______

   Pilot Schools (0 to 15 Each)                  Comparison Schools (0 to 5 Each)
   1.     ______                                 1.     ______
   2.     ______                                 2.     ______
   3.     ______                                 3.     ______
   4.     ______                                 4.     ______
   5.     ______                                 5.     ______
   6.     ______                                 6.     ______

   Mean Pilot School Rating (0 to 15) ______
   Mean Comparison School Rating (0 to 5) ______

   **Subtotal Points Awarded (District, plus Mean Pilot, plus mean Comp) =**

   Comments:________

3. **Statement of Need and Expected Outcomes**
   (Total Possible Points = 35)

   Pilot School Ratings (0 to 35 Each):

   1.     ______

   134
2. _____
3. _____
4. _____
5. _____
6. _____

Subtotal Points Awarded (Mean Rating for Pilot Schools) =

Comments:

4. District and School Experience with Initiatives and Programs (Total Possible Points = 20)

District Rating (0 to 10 Points) _____

Pilot School Ratings (0 to 10 Points Each):
1. _____
2. _____
3. _____
4. _____
5. _____
6. _____

Mean Pilot School Rating (0 to 10) _____

Subtotal Points Awarded (District plus Mean for Pilot Schools) =

Comments:
5. District Personnel Resources and Technology  
(Total Possible Points = 15)

District Rating (0 to 6 Points) _____

Pilot School Ratings (0 to 9 Points Each):

1.  _____
2.  _____
3.  _____
4.  _____
5.  _____
6.  _____

Mean Pilot School Rating (0 to 9) _____

Subtotal Points Awarded (District plus Mean for Pilot Schools) =

Comments:

6. Inclusion of D/F Schools

(Total Possible Points = 25)

Subtotal Points Awarded =

Total Application Points Awarded:
Criterion Area

1. ______
2. ______
3. ______
4. ______
5. ______
6. ______

TOTAL POINTS AWARDED (0 to 175) =

SIZE OF DISTRICT (Small, Medium, Large) ______

GEOGRAPHIC REGION ______
Appendix B: Example Validation Forms

**Problem-Solving/Response-to-Intervention Beliefs Survey Content Validation – Item Content and Clarification Rating Form**

**Directions:**

The Problem-Solving/Response-to-Intervention Beliefs Survey is intended to capture the degree to which school and district personnel possess the beliefs necessary for successful implementation of the Problem-Solving/Response-to-Intervention (PS/RtI) model. The items on the survey are designed to assess the beliefs of school and district personnel in one or more of the following domains; overall educational philosophy, assessment practices, core instruction, intervention, and special education eligibility determination. Florida PS/RtI Project staff will use the data derived from the survey to inform the services provided to schools.

A good survey is concise, contains clearly and accurately written items that relate to the purpose of the survey, and avoids duplicate items. To evaluate the degree to which the attached survey meets these criteria, please rate each item on the basis of appropriateness of content, necessity, and clarity. Read each question carefully and rate it by circling one or more of the following descriptors:

- **G = Good** (Item is clearly and accurately written);
- **R = Redundant** (There are items with similar content and meaning);
- **N = Nonessential** (The content is non-related to any of the five PS/RtI belief domains);
- **PW = Poorly Written** (Item has semantic or grammatical errors);
- **A = Ambiguous** (Item has abstract or vague content, or double-barreled items that ask two questions in one statement).
If you have found an item to be problematic (i.e., you circled it with R, N, PW, or A), please provide suggestions by rewriting the item in the space below, or write: “Delete item” if you believe the item does not address beliefs related to PS/RtI.

This survey will be completed by school and district personnel participating in PS/RtI training across the state of Florida. Respondents will be asked to rate the degree to which they agree with each PS/RtI belief on a 5-point continuum of strongly disagree to strongly agree. For your information, school and district personnel will use the following ratings:

1 = Strongly Disagree
2 = Disagree
3 = Neutral
4 = Agree
5 = Strongly Agree
Problem-Solving/Response-to-Intervention Beliefs Survey

G=Good  R=Redundant  N=Nonessential  PW=Poorly Written  A=Ambiguous

Essential PS/RtI Beliefs

Content and Clarity Ratings

I believe in the philosophy of No Child Left Behind (NCLB) even if I disagree with some of the requirements.  

G  R  N  PW  A

Rewrite: ___________________________________________________

Core instruction should be effective enough to result in 80% of the students achieving benchmarks in reading and math.  

G  R  N  PW  A

Rewrite: ___________________________________________________

The primary function of supplemental instruction is to ensure that students meet grade-level benchmarks in reading and math.  

G  R  N  PW  A

Rewrite: ___________________________________________________

The majority of student with learning disabilities achieve grade-level benchmarks in reading and math.  

G  R  N  PW  A

Rewrite: ___________________________________________________

The majority of students with behavioral problems (EH/SED) achieve grade-level benchmarks in reading and math.  

G  R  N  PW  A

Rewrite: ___________________________________________________

Students with disabilities who are receiving special education services are capable of achieving grade-level benchmarks in reading and math.  

G  R  N  PW  A

Rewrite: ___________________________________________________
General education teachers should implement more differentiated and flexible curricula to address the needs of a more diverse student body.

Rewrite: ________________________________

General education classroom teachers would be able to implement more differentiated and flexible interventions if they had additional staff support.

Rewrite: ________________________________

The availability of additional interventions in the general education classroom would result in success for more students.

Rewrite: ________________________________

Prevention activities and early intervention strategies in schools would result in fewer referrals to problem-solving teams and placements in special education.

Rewrite: ________________________________

The “severity” of a student’s problem is determined not by how far behind (or inappropriate) a student is but by how quickly a student responds to intervention.

Rewrite: ________________________________

The results of IQ and achievement testing can be used to identify effective interventions for students with learning and behavior problems.

Rewrite: ________________________________

Many students currently identified as “LD” do not have a disability, but came to school “not ready” or got too far behind for the available interventions to close the gap sufficiently.

Rewrite: ________________________________

Using student-based data to determine intervention effectiveness is more accurate than using “teacher judgment.”

Rewrite: ________________________________
Evaluating a student’s response to interventions is a more effective way of determining what a student is capable of than using scores from “tests” (e.g., IQ/Achievement).

Time and resources should be given first to students who are not reaching benchmarks before significant time and resources are directed to students who are at or above benchmark.

It is easier for me to make decisions about student performance and needed interventions when the student data are graphed.

Parents should be involved in the problem-solving process as soon as a teacher has a concern about a particular student.

Students respond better to interventions when the parent is involved in the development and implementation of those interventions.

All students can achieve grade-level benchmarks if they have sufficient support.

If you believe that there are other important questions not addressed in this survey that would help identify the degree to which school and district personnel posses the beliefs necessary to implement the PS/RtI model,
please list them below and state the domain (i.e., overall educational philosophy, assessment practices, core instruction, intervention, and special education eligibility determination) that it characterizes:

______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________

Thank you for your assistance with this important step in validating a measure to capture the beliefs of school and district personnel as they relate to PS/RtI.
Directions:

The Perception of Skills Survey is intended to capture the degree to which school and district personnel perceive that they have the skills needed to function within a Problem-Solving/Response-to-Intervention (PS/RtI) model. The items on the survey are designed to assess school and district personnel perceptions about their skills in one or more of the following domains; data-based decision-making, tiered service delivery, the problem-solving process, data collection procedures, technology use, and special education eligibility determination. Florida PS/RtI Project staff will use the data derived from the survey to inform the services provided to schools.

A good survey is concise, contains clearly and accurately written items that relate to the purpose of the survey, and avoids duplicate items. To evaluate the degree to which the attached survey meets these criteria, please rate each item on the basis of appropriateness of content, necessity, and clarity. Read each question carefully and rate it by circling one or more of the following descriptors:

G = Good (Item is clearly and accurately written);
R = Redundant (There are items with similar content and meaning);
N = Nonessential (The content is non-related to any of the five PS/RtI belief domains);
PW = Poorly Written (Item has semantic or grammatical errors);
A = Ambiguous (Item has abstract or vague content, or double-barreled items that ask two questions in one statement).

If you have found an item to be problematic (i.e., you circled it with R, N, PW, or A), please provide suggestions by rewriting the item in the space below, or
write: “Delete item” if you believe the item does not address skills needed in a PS/RtI model.

This survey will be completed by school and district personnel participating in PS/RtI training across the state of Florida. Respondents will be asked to rate the degree to which they possess each skill on a 5-point continuum of I do not have this skill at all to I could teach others this skill. For your information, school and district personnel will use the following ratings:

1 = I do not have this skill at all
2 = I need substantial support to use this skill
3 = I have this skill, but still need some support
4 = I can use this skill with little support
5 = I could teach others this skill
Perceptions of Skills Survey

G=Good  R=Redundant  N=Nonessential  PW=Poorly Written  A=Ambiguous

Skills ___________________________  Content and Clarity Ratings

I know how to access the data necessary to determine the percent of students in core instruction who are achieving benchmarks in:
Academics
Behavior

Rewrite: ___________________________________________________________________

I have the skill to use the data to make decisions about the effectiveness of the core curriculum for individuals and groups of students for:
Academics
Behavior

Rewrite: ___________________________________________________________________

Please rate your skill level on each of the following steps in the problem identification (i.e., referral reason) stage of problem-solving:

Defining the referral concern in terms of a replacement behavior (what you want the student to be able to do) instead of a referral problem for:
Academics
Behavior

Rewrite: ___________________________________________________________________

Using data to define the current level of performance for the target student for:
Academics
Behavior

Rewrite: ___________________________________________________________________

Determining the desired level of performance (i.e., benchmark) for:
Academics
Behavior

Rewrite: ___________________________________________________________________
Determining current level of peer performance on the same behavior as the target student for:
Academics
Behavior

Calculating the gap between student performance and the benchmark for:
Academics
Behavior

Using gap data to determine whether core instruction should be modified or whether supplemental instruction should be directed to the target student for:
Academics
Behavior

I have the skill to identify the appropriate supplemental intervention in my building for a student identified as at-risk for:
Academics
Behavior

I have the skill to develop potential reasons (i.e., hypotheses) why a student or group of students is/are not achieving desired levels of performance (i.e., benchmarks) for:
Academics
Behavior

I have the skill to determine the most appropriate type(s) of data to use to determine which reasons (i.e., hypotheses) are likely to be contributing to the problem for:
Academics
Behavior
I have the skills to access sources (e.g., myself, internet sources, professional journals) to develop evidence-based interventions for:
Academic core curricula
Behavioral core curricula
Academic supplemental curricula
Behavioral supplemental curricula
Academic individualized intervention plans
Behavioral individualized intervention plans

Rewrite: __________________________________________

I have the skill to ensure that any supplemental and/or intensive interventions are integrated with core instruction in the general education classroom:
Academics
Behavior

Rewrite: __________________________________________

I have the skill to ensure that the proposed intervention plan is supported by the data that were collected:
Academics
Behavior

Rewrite: __________________________________________

I have the skill to provide the support necessary to ensure that the intervention is implemented appropriately for:
Academics
Behavior

Rewrite: __________________________________________

I have the skill to determine if an intervention was implemented the way it was supposed to be for:
Academics
Behavior

Rewrite: __________________________________________

I have the skill to select appropriate data (e.g., CBM, DIBELS, FCAT, behavioral observations) to use to progress monitor student performance during interventions:
Academics
Behavior

Rewrite: __________________________________________
I have the skill(s) to demonstrate the following graphing skills for large group, small group, and individual students:
Graph target student data
Graph benchmark data
Graph peer data
Draw an aimline
Draw a trendline

Rewrite: _____________________________________________________________

I have the skill to use progress monitoring data displayed on a graph to make decisions about the degree to which a student is responding to intervention (e.g., positive, questionable or poor response).

Rewrite: _____________________________________________________________

I have the skill to make intervention recommendations based on the type of student(s) response to intervention.

Rewrite: _____________________________________________________________

I have the skill to differentiate between students who have not learned skills (e.g., wait to fail, not ready, got too far behind) from those who have barriers to learning due to a disability.

Rewrite: _____________________________________________________________

I have the skills to conduct the following data collection procedures:
CBM
DIBELS
Accessing data from appropriate district- or school-wide assessments
Standard behavioral observations
Disaggregating data by race, gender, free/reduced lunch, language proficiency, and disability status

Rewrite: _____________________________________________________________

I have skills to use technology in the following ways:
Access the internet to locate sources of academic and behavioral evidence-based interventions.
Use electronic data collection tools (e.g., PDAs)
Use the Progress Monitoring and Reporting Network (PMRN)
Use the School-Wide Information System (SWIS) for Positive Behavior Support
Graph and display student and school data

Rewrite: _____________________________________________________________
Rewrite: ___________________________________________________________________

I have the skills to facilitate a PS/RtI meeting

Rewrite: ___________________________________________________________________

If you believe that there are other important questions not addressed in this survey that would help identify the degree to which school and district personnel perceive they possess the skills needed in a PS/RtI model, please list them below and state the domain (i.e., data-based decision-making, tiered service delivery, the problem-solving process, data collection procedures, technology use, and special education eligibility determination) that it characterizes:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

Thank you for your assistance with this important step in validating a measure to capture school and district personnel perceptions about the degree to which they possess skills needed in a PS/RtI model.
Appendix C: Beliefs Survey

1. Your PS/RtI Project ID:

Your PS/RtI Project ID was designed to assure confidentiality while also providing a method to match an individual’s responses across instruments. In the space provided (first row), please write in the last four digits of your Social Security Number and the last two digits of the year you were born. Then, shade in the corresponding circles.

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<table>
<thead>
<tr>
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</tbody>
</table>

Directions: For items 2-5 below, please shade in the circle next to the response option that best represents your answer.

2. Job Description:

<table>
<thead>
<tr>
<th>PS/RtI Coach</th>
<th>Teacher-General Education</th>
<th>Teacher-Special Education</th>
</tr>
</thead>
<tbody>
<tr>
<td>School Counselor</td>
<td>School Psychologist</td>
<td>School Social Worker</td>
</tr>
<tr>
<td>Principal</td>
<td>Assistant Principal</td>
<td></td>
</tr>
<tr>
<td>Other (Please specify):</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3. Years of Experience in Education:

<table>
<thead>
<tr>
<th>Less than 1 year</th>
<th>1 – 4 years</th>
<th>5-9 years</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 – 14 years</td>
<td>15-19 years</td>
<td>20-24 years</td>
</tr>
<tr>
<td>25 or more years</td>
<td>Not applicable</td>
<td></td>
</tr>
</tbody>
</table>

4. Number of Years in your Current Position:

<table>
<thead>
<tr>
<th>Less than 1 year</th>
<th>1 – 4 years</th>
<th>5-9 years</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 – 14 years</td>
<td>15-19 years</td>
<td>20 or more years</td>
</tr>
</tbody>
</table>

5. Highest Degree Earned:

<table>
<thead>
<tr>
<th>B.A./B.S.</th>
<th>M.A./M.S.</th>
<th>Ed.S.</th>
<th>Ph.D./Ed.D.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other (Please specify):</td>
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</tbody>
</table>

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**Directions:** Using the scale below, please indicate your level of agreement or disagreement with each of the following statements by shading in the circle that best represents your response.

1 = Strongly Disagree (SD)
2 = Disagree (D)
3 = Neutral (N)
4 = Agree (A)
5 = Strongly Agree (SA)

<table>
<thead>
<tr>
<th>Statement</th>
<th>SD</th>
<th>D</th>
<th>N</th>
<th>A</th>
<th>SA</th>
</tr>
</thead>
<tbody>
<tr>
<td>I believe in the philosophy of No Child Left Behind (NCLB) even if I disagree with some of the requirements.</td>
<td>1</td>
<td>2</td>
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<tr>
<td>Core instruction should be effective enough to result in 80% of the students achieving benchmarks in</td>
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<tr>
<td>7.a. reading</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>7.b. math</td>
<td>1</td>
<td>2</td>
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<tr>
<td>The primary function of supplemental instruction is to ensure that students meet grade-level benchmarks in</td>
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<td>8.a. reading</td>
<td>1</td>
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<tr>
<td>8.b. math</td>
<td>1</td>
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<tr>
<td>The majority of students with learning disabilities achieve grade-level benchmarks in</td>
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<tr>
<td>9.a. reading</td>
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<tr>
<td>9.b. math</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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<tr>
<td>The majority of students with behavioral problems (EH/SED or EBD) achieve grade-level benchmarks in</td>
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<tr>
<td>10.a. reading</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>10.b. math</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Students with high-incidence disabilities (e.g. SLD, EBD) who are receiving special education services are capable of achieving grade-level benchmarks (i.e., general education standards) in</td>
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<tr>
<td>11.a. reading</td>
<td>1</td>
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<tr>
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<tr>
<td>General education classroom teachers should implement more differentiated and flexible instructional practices to address the needs of a more diverse student body.</td>
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</tbody>
</table>
General education classroom teachers would be able to implement more differentiated and flexible interventions if they had additional staff support.

The use of additional interventions in the general education classroom would result in success for more students.

Prevention activities and early intervention strategies in schools would result in fewer referrals to problem-solving teams and placements in special education.

The “severity” of a student’s academic problem is determined not by how far behind the student is in terms of his/her academic performance but by how quickly the student responds to intervention.

The “severity” of a student’s behavioral problem is determined not by how inappropriate a student is in terms of his/her behavioral performance but by how quickly the student responds to intervention.

The results of IQ and achievement testing can be used to identify effective interventions for students with learning and behavior problems.

Many students currently identified as “LD” do not have a disability, rather they came to school “not ready” to learn or fell too far behind academically for the available interventions to close the gap sufficiently.

Using student-based data to determine intervention effectiveness is more accurate than using only “teacher judgment.”

Evaluating a student’s response to interventions is a more effective way of determining what a student is capable of achieving than using scores from “tests” (e.g., IQ/Achievement test).

Additional time and resources should be allocated first to students who are not reaching benchmarks (i.e., general education standards) before significant time and resources are directed to students who are at or above benchmarks.

Graphing student data makes it easier for one to make decisions about student performance and needed interventions.

A student’s parents (guardian) should be involved in the problem-solving process as soon as a teacher has a concern about the student.

Students respond better to interventions when their parent (guardian) is involved in the development and implementation of those interventions.

All students can achieve grade-level benchmarks if they have sufficient support.

The goal of assessment is to generate and measure effectiveness of instruction/intervention.

THANK YOU!
Appendix D: Perceptions of RtI Skills Survey

1. **Your PS/RtI Project ID:**

   Your PS/RtI Project ID was designed to assure confidentiality while also providing a method to match an individual's responses across instruments. In the space provided (first row), please write in the last four digits of your Social Security Number and the last two digits of the year you were born. Then, shade in the corresponding circles.

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</table>

**Directions:** Please read each statement about a skill related to assessment, instruction, and/or intervention below, and then evaluate your skill level within the context of working at a school/building level. Where indicated, rate your skill separately for academics (i.e., reading and math) and behavior. Please use the following response scale:

1 = I do not have this skill at all (NS)
2 = I have minimal skills in this area; need substantial support to use it (MnS)
3 = I have this skill, but still need some support to use it (SS)
4 = I can use this skill with little support (HS)
5 = I am highly skilled in this area and could teach others this skill (VHS)

The skill to:

<table>
<thead>
<tr>
<th></th>
<th>NS</th>
<th>MnS</th>
<th>SS</th>
<th>HS</th>
<th>VHS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>Behavior</td>
<td>1</td>
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</tbody>
</table>

Access the data necessary to determine the percent of students in core instruction who are achieving benchmarks (district grade-level standards) in:

- **Academics:**
  - Core academic curriculum | 1 | 2 | 3 | 4 | 5 |

Use data to make decisions about individuals and groups of students for the:

- **Core/BUILDING discipline plan:**
  - Core academic curriculum | 1 | 2 | 3 | 4 | 5 |
The skill to:

Perform each of the following steps when identifying the problem for a student for whom concerns have been raised:

Define the referral concern in terms of a replacement behavior (i.e., what the student should be able to do) instead of a referral problem for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Use data to define the current level of performance of the target student for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Determine the desired level of performance (i.e., benchmark) for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Determine the current level of peer performance for the same skill as the target student for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Calculate the gap between student current performance and the benchmark (district grade level standard) for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Use gap data to determine whether core instruction should be adjusted or whether supplemental instruction should be directed to the target student for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |

Develop potential reasons (hypotheses) that a student or group of students is/are not achieving desired levels of performance (i.e., benchmarks) for:

<p>| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior  | 1 | 2 | 3 | 4 | 5 |</p>
<table>
<thead>
<tr>
<th>The skill to:</th>
<th>NS</th>
<th>MnS</th>
<th>SS</th>
<th>HS</th>
<th>VHS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify the most appropriate type(s) of data to use for determining reasons (hypotheses) that are likely to be contributing to the problem for:</td>
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<td>Academics</td>
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<tr>
<td>Behavior</td>
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<tr>
<td>Identify the appropriate supplemental intervention available in my building for a student identified as at-risk for:</td>
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<tr>
<td>Academics</td>
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<tr>
<td>Behavior</td>
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<tr>
<td>Access resources (e.g., internet sources, professional literature) to develop evidence-based interventions for:</td>
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<tr>
<td>Academic core curricula</td>
<td>1</td>
<td>2</td>
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<td>5</td>
</tr>
<tr>
<td>Behavioral core curricula</td>
<td>1</td>
<td>2</td>
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</tr>
<tr>
<td>Academic supplemental curricula</td>
<td>1</td>
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</tr>
<tr>
<td>Behavioral supplemental curricula</td>
<td>1</td>
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</tr>
<tr>
<td>Academic individualized intervention plans</td>
<td>1</td>
<td>2</td>
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<td>4</td>
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</tr>
<tr>
<td>Behavioral individualized intervention plans</td>
<td>1</td>
<td>2</td>
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<tr>
<td>Ensure that any supplemental and/or intensive interventions are integrated with core instruction in the general education classroom:</td>
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<td>Academics</td>
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<td>Behavior</td>
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<tr>
<td>Ensure that the proposed intervention plan is supported by the data that were collected for:</td>
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<td>Behavior</td>
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<tr>
<td>Provide the support necessary to ensure that the intervention is implemented appropriately for:</td>
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<td>Academics</td>
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<tr>
<td>Behavior</td>
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</tbody>
</table>
### The skill to:

| Determine if an intervention was implemented as it was intended for: |
|-------------------------|---|---|---|---|---|
| Academics               | 1 | 2 | 3 | 4 | 5 |
| Behavior                | 1 | 2 | 3 | 4 | 5 |

| Select appropriate data (e.g., Curriculum-Based Measurement, DIBELS, FCAT, behavioral observations) to use for progress monitoring of student performance during interventions: |
|-------------------------|---|---|---|---|---|
| Academics               | 1 | 2 | 3 | 4 | 5 |
| Behavior                | 1 | 2 | 3 | 4 | 5 |

| Construct graphs for large group, small group, and individual students: |
|-----------------------------|---|---|---|---|---|
| Graph target student data   | 1 | 2 | 3 | 4 | 5 |
| Graph benchmark data        | 1 | 2 | 3 | 4 | 5 |
| Graph peer data             | 1 | 2 | 3 | 4 | 5 |
| Draw an aimline             | 1 | 2 | 3 | 4 | 5 |
| Draw a trendline            | 1 | 2 | 3 | 4 | 5 |

| Interpret graphed progress monitoring data to make decisions about the degree to which a student is responding to intervention (e.g., positive, questionable or poor response). |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|
|                                                                                                                                                               | 1 | 2 | 3 | 4 | 5 |

| Make modifications to intervention plans based on student response to intervention. |
|--------------------------------------------------------------------------------------|---|---|---|---|---|
|                                                                                                                                                      | 1 | 2 | 3 | 4 | 5 |

| Use appropriate data to differentiate between students who have not learned skills (e.g., did not have adequate exposure to effective instruction, not ready, got too far behind) from those who have barriers to learning due to a disability. |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|
|                                                                                                                                                   | 1 | 2 | 3 | 4 | 5 |

| Collect the following types of data: |
|-------------------------------------|---|---|---|---|---|
| Curriculum-Based Measurement        | 1 | 2 | 3 | 4 | 5 |
| DIBELS                              | 1 | 2 | 3 | 4 | 5 |
| Access data from appropriate district- or school-wide assessments | 1 | 2 | 3 | 4 | 5 |
| Standard behavioral observations    | 1 | 2 | 3 | 4 | 5 |
| Disaggregate data by race, gender, free/reduced lunch, language proficiency, and disability status | 1 | 2 | 3 | 4 | 5 |
The skill to:

<table>
<thead>
<tr>
<th>Use technology in the following ways:</th>
<th>NS</th>
<th>MnS</th>
<th>SS</th>
<th>HS</th>
<th>VHS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Access the internet to locate sources of academic and behavioral evidence-based interventions.</td>
<td>1</td>
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<tr>
<td>Use electronic data collection tools (e.g., PDAs)</td>
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<tr>
<td>Use the Progress Monitoring and Reporting Network (PMRN)</td>
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<tr>
<td>Use the School-Wide Information System (SWIS) for Positive Behavior Support</td>
<td>1</td>
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<tr>
<td>Graph and display student and school data</td>
<td>1</td>
<td>2</td>
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<tr>
<td>Facilitate a Problem Solving Team (Student Support Team, Intervention Assistance Team, School-Based Intervention Team, Child Study Team) meeting.</td>
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THANK YOU!
Appendix E: Perceptions of Practices Survey

1. Your PS/RtI Project ID:

Your PS/RtI Project ID was designed to assure confidentiality while also providing a method to match an individual’s responses across instruments. In the space provided (first row), please write in the last four digits of your Social Security Number and the last two digits of the year you were born. Then, shade in the corresponding circles.

Directions: For each item on this survey, please indicate how frequently or infrequently the given practice occurs in your school for both academics (i.e., reading and math) and behavior. Please use the following response scale:

1 = Never Occurs (NO)
2 = Rarely Occurs (RO)
3 = Sometimes Occurs (SO)
4 = Often Occurs (OO)
5 = Always Occurs (AO)
¡ = Do Not Know (DK)

In my School:

Data (e.g., Curriculum-Based Measurement, DIBELS, FCAT, Office Discipline Referrals) are used to determine the percent of students receiving core instruction (general education classroom only) who achieve benchmarks (district grade-level standards) in:

Academics

Behavior

Data are used to make decisions about necessary changes to the core curriculum or discipline procedures to increase the percent of students achieving benchmarks (district grade-level standards) in:

Academics

Behavior
In my School:

Data are used (e.g., Curriculum-Based Measurement, DIBELS, Office Discipline Referrals) to identify at-risk students in need of supplemental and/or intensive interventions for:

Academics

Behavior

The students identified as at-risk routinely receive additional (i.e., supplemental) intervention(s) for:

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<th>AO</th>
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</tr>
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<tbody>
<tr>
<td>Academics</td>
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<td>Behavior</td>
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Progress monitoring occurs for all students receiving supplemental and/or intensive interventions for:

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<tbody>
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Progress monitoring data (e.g., Curriculum-Based Measurement, DIBELS, behavioral observations) are used to determine the percent of students who receive supplemental and/or intensive interventions who achieve grade-level benchmarks for:

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<th>OO</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
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<td>Behavior</td>
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</table>

A standard protocol intervention (i.e., the same type of intervention used for similar problems) is used initially for all students who require supplemental instruction for:

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<td>Behavior</td>
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</tbody>
</table>

Directions: Items 9-18 refer to the typical Problem-Solving Team (i.e., Student Support Team, Intervention Assistance Team, School-Based Intervention Team, Child Study Team) meeting in your school that includes a student who has been referred for problem-solving or a special education evaluation. While addressing each item for academics (math and reading), think of a typical case in which a student has been referred for an academic concern. While addressing each question for behavior, think of a typical case in which a student has been referred for a behavioral concern. Then, please indicate how frequently each of the given practices occurs in your school using the same scale.
### In my School:

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<th>SO</th>
<th>OO</th>
<th>AO</th>
<th>DK</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The target behavior is routinely defined in terms of the desired behavior</strong> (e.g., Johnny will raise his hand to ask a question, Susie will read 90 correct words per minute) instead of the problem behavior (e.g., Johnny talks out of turn, Susie reads below grade-level) for:</td>
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</tr>
<tr>
<td>Academics</td>
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<tr>
<td>Behavior</td>
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</tr>
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</table>

**Quantifiable data (e.g., reading fluency score, percent compliance, percent on-task behavior) are used to**

**identify the target student’s current performance in the area of concern for:**

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<thead>
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<th></th>
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<th>DK</th>
</tr>
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<tbody>
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<td>Academics</td>
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<td>4</td>
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<tr>
<td>Behavior</td>
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</table>

**identify the desired level of performance (i.e., the benchmark) in the area of concern for:**

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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td></td>
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<tr>
<td>Behavior</td>
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</tbody>
</table>

**identify the current performance of same-age peers using the same data as the target student for:**

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<thead>
<tr>
<th></th>
<th>NO</th>
<th>RO</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
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<td>2</td>
<td>3</td>
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<td></td>
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<tr>
<td>Behavior</td>
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</table>

**The Problem-Solving Team routinely develops hypotheses (i.e., proposed reasons) explaining why the target student is not demonstrating the desired behavior for:**

<table>
<thead>
<tr>
<th></th>
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<th>SO</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
<td>1</td>
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<tr>
<td>Behavior</td>
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</table>

**Data are collected to confirm the reasons that the student is not achieving the desired level of performance for:**

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<tr>
<th></th>
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<th>SO</th>
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</thead>
<tbody>
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<td>Academics</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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<tr>
<td>Behavior</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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</table>
**In my School:**

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<tr>
<th>Intervention plans are routinely developed based on the confirmed reasons that the student is not achieving the desired level of performance for:</th>
<th>NO</th>
<th>RO</th>
<th>SO</th>
<th>OO</th>
<th>AO</th>
<th>DK</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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</tr>
<tr>
<td>Behavior</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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</tr>
</tbody>
</table>

The teacher of a student referred for problem-solving routinely receives staff support to implement the intervention plan developed by the Problem Solving Team for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior | 1 | 2 | 3 | 4 | 5 |

Data are collected routinely to determine the degree to which the intervention plans are being implemented as intended for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior | 1 | 2 | 3 | 4 | 5 |

Data are graphed routinely to simplify interpretation of student performance for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior | 1 | 2 | 3 | 4 | 5 |

Progress monitoring data are used to determine

the degree to which the target student’s rate of progress has improved for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior | 1 | 2 | 3 | 4 | 5 |

whether the gap has decreased between the target student’s current performance and the desired level of performance (i.e., benchmark) for:

| Academics | 1 | 2 | 3 | 4 | 5 |
| Behavior | 1 | 2 | 3 | 4 | 5 |
In my School:

<table>
<thead>
<tr>
<th></th>
<th>NO</th>
<th>RO</th>
<th>SO</th>
<th>OO</th>
<th>AO</th>
<th>DK</th>
</tr>
</thead>
<tbody>
<tr>
<td>Whether the gap has decreased between the target student’s current performance and the performance of same-age peers for:</td>
<td></td>
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<td></td>
<td></td>
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</tr>
<tr>
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<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>Behavior</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td></td>
</tr>
</tbody>
</table>

A student’s response-to-intervention data (e.g., rate of improvement) are used routinely to determine whether a student is simply behind and can learn new skills or whether the student’s performance is due to a disability for:

<table>
<thead>
<tr>
<th></th>
<th>NO</th>
<th>RO</th>
<th>SO</th>
<th>OO</th>
<th>AO</th>
<th>DK</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academics</td>
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<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
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<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td></td>
</tr>
</tbody>
</table>

THANK YOU!
## Appendix F: Data Collection, Entry, and Analysis Rubric

### Year 1

<table>
<thead>
<tr>
<th>Measure</th>
<th>Collection Timeline</th>
<th>Collection Method &amp; Responsible Personnel</th>
<th>Data Entry Method &amp; Responsible Personnel</th>
<th>Analysis Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Primary Training &amp; Staff Surveys &amp; Skill Assessments</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Beliefs Survey</td>
<td>SBLT Day 1 &amp; 2 &amp; Staff Pre</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Uploaded via scantron by Project staff</td>
<td>1 x year</td>
</tr>
<tr>
<td>Direct Skill Assessments</td>
<td>SBLT Day 2 &amp; Staff Pre</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Scored &amp; Entered by Project staff</td>
<td>2-4 x year (Tied to training schedule for SBLTs)</td>
</tr>
<tr>
<td>Perceptions of Practices Survey</td>
<td>SBLT &amp; Staff Pre</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Uploaded via scantron by Project staff</td>
<td>1 x year</td>
</tr>
<tr>
<td>Perceptions of Skills Survey</td>
<td>SBLT &amp; Staff Pre</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Uploaded via scantron by Project staff</td>
<td>1 x year</td>
</tr>
<tr>
<td>School Personnel Satisfaction Survey</td>
<td>SBLT &amp; Staff Pre</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Uploaded via scantron by Project staff</td>
<td>1 x year</td>
</tr>
<tr>
<td>Training Evaluation Survey**</td>
<td>SBLT Day 1 &amp; Day 2</td>
<td>Administered by RCs &amp; Coaches</td>
<td>Uploaded via scantron by Project staff</td>
<td>4 x year - Tied to training schedule</td>
</tr>
<tr>
<td>Measure</td>
<td>Collection Timeline</td>
<td>Collection Method &amp; Responsible Personnel</td>
<td>Data Entry Method &amp; Responsible Personnel</td>
<td>Analysis Frequency</td>
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<td>Aug     Sep   Oct   Nov   Dec   Jan   Feb   Mar   Apr   May   Jun   Jul</td>
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<tr>
<td>Training &amp; Technical Assistance Logs</td>
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<td>X       X     X     X     X     X     X     X     X     X</td>
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<tr>
<td>Regional Coordinator Training &amp; Technical</td>
<td>RCs track activities and hours</td>
<td>RCs enter into remote database (minimum of monthly)</td>
<td>Monthly</td>
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<tr>
<td>Assistance Logs</td>
<td>Coaches track activities and hours</td>
<td>Coaches enter into remote database (minimum of monthly)</td>
<td>Monthly</td>
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<tr>
<td>Coaches Training &amp; Technical Assistance</td>
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<td>Logs*</td>
<td>Coaches Training &amp; Technical Assistance Logs*</td>
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<tr>
<td>Implementation Integrity Measures</td>
<td>T1 Window</td>
<td>T2 Window</td>
<td>T3 Window</td>
<td>Coaches (checklists from permanent products)</td>
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<td>Tiers I &amp; II Critical Components Checklist*</td>
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<td>Data Entry Method &amp; Responsible Personnel</td>
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<td>Sep</td>
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<td>Nov</td>
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<td>1 x year</td>
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<td>Project staff download files</td>
<td>1 x year</td>
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<td>Other Process Measures</td>
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<tr>
<td>Parent Satisfaction Survey*</td>
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